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Editor(s):	Pablo Fernández Pardo, Tomás Pariente Lobo	
Author(s):	Rafael Cañadas, Pablo Fernández Pardo, Tomás Pariente Lobo,	
Aution(s).	Segundo Heredia, Stelios Gerogianakis, Eleni Fatourou, Pavlos	
	Kattoulas, Gregory Kavadias, Ann Macintosh, Angus Whyte, Andy	
	McKay-Hubbard, Nick Adams, Costas Vassilakis, George Lepouras,	
	Akrivi Katifori, Vassilis Stoumpos, Andreas Pipis, Leonidas Bogiatzis,	
	Simon Haston	
	Sinon naston	

Abstract: After the integration and deployment done in WP8, a testing framework is set up to assess the SmartGov platform. The aim of D81 is to describe the SmartGov trials configuration and the evaluation process framework that is applicable for the assessment. Thus it introduces real scenarios and use cases for the pilot services that are run in CEC and GSIS.

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List of Acronyms

Acronym	Explanation
API	Application Programming Interface
BEAN	Java Bean
DSN	Data source name
JDBC	Java Database Connectivity
JSP	Java Server Page
KU	Knowledge unit
LDAP	Lightweight Directory Access Protocol
MVC	Model-View-Controller
РА	Public Authorities
RDBMS	Relational Database Management System
RUP	Rational Unified Process
SGA	SmartGov agent
TS	Transaction service
TSE	Transaction service element
TSE Group	Group of transaction service element
UML	Unified Modeling Language
WAP	Wireless Application Protocol
WML	Wireless Markup Language
XHTML	eXtensible Hypertext Markup Language
XML	Extensible Markup Language
XSLT	Extensible Style sheet Language Template

1 Introduction

The assessment of the SmartGov platform is the latest major activity in WP8, following the integration and deployment of its hardware and software infrastructure in the participating PAs CEC and GSIS. Therefore this document tries to provide a global view of the configuration and evaluation processes as well as the foundations, i.e. the principles, concepts, guidelines, techniques, methods selected in order to evaluate the Smartgov system, how the methods are executed and how the result is analysed.

For a better understanding of the accomplished work during this Work Package and of the scope of the deployment of the platform in the PAs, the trials configuration and the evaluation process, Chapter 2 shows an overview of the Integration of the Smartgov platform. It refers to relevant issues concerning the structure and organisation of the SmartGov common repository, e-services and SKDB contents and the integration teams, components and tests done during the integration phase.

Chapter 3 describes the deployment of the platform in CEC and GSIS. A detailed list of of the hardware and software requirements for the development and production environments, the deployment tasks and the scheduled time is provided. Additionally non technical issues are addressed as usually they may prove critical for a successful introduction of a new software system such as the user training, learning and support tasks during deployment, and the population of the system contents (KUs, TSEs, etc.).

The setting up of the scenarios in the PAs is described in Chapter 4. In order to demonstrate and measure how the SmartGov fits the user needs produced in WP4, two pilot services have been populated for the trials configuration and evaluation: in CEC: the Equipment and Adaptation service; in GSIS: the e-VIES, the electronic submission of VIES documents (recapitulative statement of intra-community supplies and acquisitions).

A work plan for the setting up and the performing of the of the pilot services and the trials is provided. The application domains and the expertise needed for the implementation of the pilot services are described in detail: workgroups with suitable expertise and skills, SmartGov stakeholders, i.e. managers, domain experts, service workers, administrators, IT staff, and Service end-users. Finally details on the mappings to SmartGov platform entities for each service are described.

Once established the deployment of the platform and the work plan to carry out the complete fulfilment of the pilot services, the evaluation process for the SmartGov

platform is introduced in the chapter 5. Once outlined the process and its principles, Overall Smartgov platform success criteria are defined, as specific criteria for each of the pilot sited (GSIS and CEC).

2 The integration of the SmartGov platform

Workpackage 8 builds on the results and complements the development work realised in Work packages 5 and 6. The different components designed and implemented in Work packages 5 and 6 must be put together to produce the integrated SmartGov platform. Before the resulting system is demonstrated and validated by its potential users during the trials, the system has to be installed in both trial sites, namely CEC and GSIS and its technical solidity has to be guaranteed.

Following the installation of the SmartGov platform, the end users at the trial sites should create the SmartGov platform e-services, namely the Equipment and Adaptation service in CEC and the e-VIES or VAT in e-commerce in GSIS. The population of the SKDB (including service rules, online assistance, and other forms of knowledge) will allow these e-services be operational.

The integration methodology for the SmartGov platform will progress gradually from the component level to the SmartGov platform level and consists of the following phases:

- Finalisation of the SmartGov components under development;
- Installation of all the software components in both trial sites GSIS andCEC.
- Testing of the interoperability of both installed platforms

The integration of the SmartGov platform is illustrated in Figure 1.

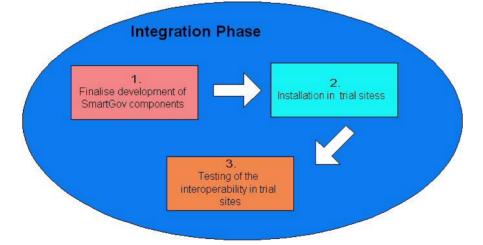


Figure 1 Integration phase

Before the beginning of the installation phase, each SmartGov module should comply with the functional specifications elaborated in deliverables D51-D61. As functional

parts of an integrated system, the different components of the SmartGov architecture should be ready to communicate with their neighbouring components.

The platform integration methodology is used in order to ensure that:

- each component is installed and functions successfully,
- the platform is fully integrated and consistent.

The major software components of the SmartGov platform and the interactions among them are illustrated in Figure 2:

- <u>The front-end tool</u>: This tool is the graphical interface between the end-user and the XML-Repository. It enables end-users (domain experts and managers of the platform) to manipulate transaction services and their components: the forms of the service, the validation checks that apply to these forms and the knowledge units that will be presented to the user. The front-end tool interoperates and should be integrated with the XML-Repository.
- <u>The XML repository</u>: It is the component, which is responsible for the storage of the documents manipulated by the front-end. It exposes an API to front-end component, to enable it to manipulate all the XML documents, which comprise the Transaction services (TS). It interoperates and should be integrated with the front-end tool as well as the integrator component.
- <u>The validator component</u>: It is the component, which translates the SmartGovLang language, a high-level description language defined within SmartGov and useful for defining simple rules, during the instantiation of TSs. The validator translates the simple rules introduced by the user using the SmartGovLang language, and will produce all necessary programming language fragments, in order to implement the back-end functionality (fragments of java language, understandable by the server) and where appropriate the front-end functionality (fragments of javascript language, understandable by the browser). Validator interoperates with integrator component. More specifically, the integrator passes to the validator the appropriate arguments and receives the corresponding code fragments, which it inserts into the produced e-service.
- <u>The integrator component</u>: It is the heart of the SmartGov development platform. Its task is to automatically generate all the necessary files, objects, and components in order to create a fully operational e-forms web application. Its output is a web application (war file) deployed to the application server e.g. to Tomcat of the Jakarta project (<u>http://jakarta.apache.org/tomcat/</u>). Integrator component retrieves all the building modules of an e-service

(Transaction Services, Forms, Transaction service elements etc) from the XML-Repository and eventually creates the actual web application with all necessary files. Moreover, it interoperates with the validator component in order to produce the front-end / back-end code fragments and incorporates them into the final service.

- <u>The SmartGov agent (SGA)</u>: It is an integral part of the SmartGov platform, enabling the submission of *requests* to external systems and the retrieval of the respective results. SmartGov agent interoperates with two components: the eservice created by the SmartGov platform and the IIG component. SmartGov agent receives requests from the e-service and forwards them to IIG component, which can be considered as plugged into the installed IT system / external to SmartGov platform.
- <u>The Information Interchange Gateway</u>: The Information Interchange Gateway is attached to the installed IT system and arranges for interception of the requests originating from the SmartGov agent, their execution and the returning of the appropriate results back to the SmartGov agent. IIG interoperates with the SmartGov agent, and an XML repository, located by the side of the installed IT system. This XML-Repository may communicate with an Excel spreadsheet, an RDBMS, even with the installed IT system.

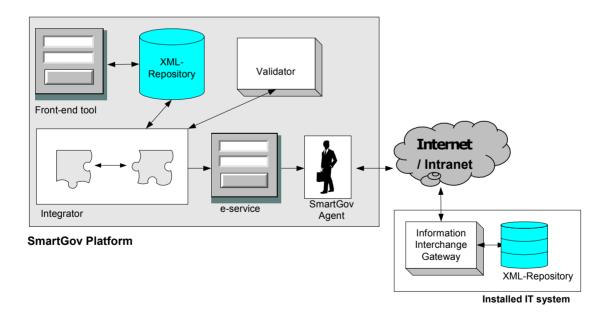


Figure 2 Interoperation among the SmartGov components

2.1 Integration teams, components and tests

2.1.1 Integrator – Validator

Description: Integrator and validator components should interoperate in order to incorporate all the validation rules to the final Transaction Service. Integrator reads from the XML repository the XML representations of the validation checks and then makes the appropriate API calls to validator component, in order to receive all the necessary fragments of code for the actual e-service. The code fragments of the frontend and the back-end will be in the form of javascript and java code respectively.

The interaction between integrator and validator is as follows:

Preparation: For the interoperability testing of the integrator with the validator, the XML-Repository must be installed and populated previously. Moreover, the following software must be installed on the machine that the interoperability tests will take place:

- Operating System: Windows 2000, with service pack greater than 3
- Servlet engine: Tomcat 4.1 or later
- JDK: Java2 SE 1.4.2 or greater.

Action 1

Use each one of the actual validation checks analysed in the specifications of the SmartGov language compact rules and make API calls from the integrator component to the validator component by passing to the validator as arguments each validation check, namely:

- *between(fieldId, lowerLimit, upperLimit)*.
- requires(fieldId1, fieldId2)
- precludes(fieldId1,fieldId2)
- requiresMulti(fieldId1, fieldIdList2)
- checkRow(fieldIdList)
- checkRelation(fieldId1, operator, fieldId2, c)

For each validation check the validation should take place:

- at back-end
- at back-end and front-end

Expected result

The expected generated code should be produced and function as expected from the syntactic constructs of the SmartGovLang compact rules.

Action 2

Use each validation check in multiple languages. For each validation check the validation should take place:

- at back-end
- at back-end and front-end

Expected result

The appropriate code is generated and multilingual messages (information, warnings or errors) are displayed properly.

2.1.2 Integrator – XML Repository

Description: Integrator interoperates with the XML repository in order to produce the final e-Service, which will be available to end-users (citizens, public servants etc). To do so, it retrieves all the necessary components to build the e-service from the XML repository: These components are:

- transaction services (TS),
- forms,
- transaction service elements (TSEs),
- TSE groups,
- validation ckecks
- knowledge units (KU).

Preparation: For the interoperability testing, the integrator and the XML-Repository must be installed previously. Moreover, the XML-Repository must be populated.

The following software must be installed on the machine that the interoperability tests will take place:

- Operating System: Windows 2000, with service pack greater than 3
- Servlet engine: Tomcat 4.1 or later
- JDK: Java2 SE 1.4.2 or greater.
- MS sql server 2000
- Mysql 4.x

Action 1

The XML-Repository is installed in both RDBMSs: MS Sql server and Mysql.

Expected result

The integrator works properly with both RDBMSs

Action 2

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The integrator builds an e-service, provided that this service consists of all kind of building elements: TS, forms, TSEs TSE groups, validation ckecks and KUs. The validation checks should concern forms and TSE groups.

Expected result

The e-Service is fully functional and works without a problem. All the service components stored within the XML-Repository are transformed to components of the actual service (e.g. Jsp pages containing javascript, java classes etc) and are deployed successfully to the servlet engine.

2.1.3 Front End – XML Repository

Description: The Front-end uses the XML repository to store in it two types of objects: Transactional Service elements and Knowledge elements.

All the elements involved in the development of a Transactional Service can be created or modified with the Front-end. These elements are stored in the Xml Repository and, once the service is completely defined, the Integrator will retrieve the created elements, in order to build an e-service.

Moreover, the Front-end also interoperates with the XML Repository to store the elements related with knowledge: Taxonomies and SmartGov-platform Knowledge Units (KUs). These elements are used to improve the usability of the platform.

Preparation: For the interoperability testing, the XML-Repository and the Front-end must be installed previously.

The following software must be installed on the machine that the interoperability tests will take place:

- Operating System: Windows 2000, with service pack greater than 3
- Servlet engine: Tomcat 4.1 or later
- JDK: Java2 SE 1.4.2 or greater.
- MS sql server 2000 or Windows Mysql 4.x

Action 1

The Front-end can store and retrieve all the elements from the XML-Repository, installed in both RDBMSs: MS Sql server and Mysql.

Expected result

The Front-end interoperated properly with the XML Repository, using both RDBMSs. Action 2

The Front-end is able to retrieve lists of elements (last modified elements, related with other specific elements), using the index functionality provided by the XML Repository.

Expected result

The expected results are retrieved without problem from the XML Repository.

2.1.4 Front End – Integrator

Description: Front-end and Integrator components interact implicitly. The Front-end is used to populate the elements of a Transactional Service in a XML Repository, and the Integrator takes these elements and builds a new e-service. Therefore, the Front-end must enable the users to create all the elements of a service, so that the integrator is able to build successfully a deployable e-service, ready to be used.

Preparation: For the interoperability testing, the XML-Repository, the Integrator and the Front-end must be installed previously.

The following software must be installed on the machine that the interoperability tests will take place:

- Operating System: Windows 2000, with service pack greater than 3
- Servlet engine: Tomcat 4.1 or later
- JDK: Java2 SE 1.4.2 or greater.
- MS sql server 2000 or Windows Mysql 4.x

Action 1

A complete Transactional Service is created using the Front-end. Once the definition is complete, the TS is processed by the integrator.

Expected result

All the TS elements created using the Front-end can be processed appropriately by the Integrator, and the generated e-Service reflect completely all the data introduced through the Front-end.

2.1.5 Integrator - Agent

2.1.5.1 Description

The Integrator module, though it does not directly communicate with the SmartGov agent, needs to know certain details on how services provided by the SmartGov agent may be invoked, since this knowledge will enable the Integrator module to embed into the compiled e-services appropriate requests to the SmartGov agent, which will be executed in the context of the service runtime. The Integrator needs to embed into any e-service it compiles invocations to three SGA services delivering the following functionality:

- 1. User authentication. The electronic service presents the user with a screen prompting for a user name and a password. When the user enters the requested data, the electronic service submits a request to a specific SmartGov Agent service to validate whether the authentication credentials entered by the user are valid.
- Document storage. When the electronic service user submits a document, the electronic service invokes a specific SmartGov Agent service to store the document. The document storage service should also offer provisions for storing the XML document into external (legacy) information systems, through an appropriate mapping.
- 3. *Document retrieval.* The SmartGov agent provides a service enabling the retrieval of documents previously stored through the document storage facility. The document retrieval service should also offer provisions for retrieving data from external (legacy) information systems to formulate initial documents.

Additionally, the SmartGov API should be documented, in order to be accessible by the PAs IT staff willing to enhance the logic of compiled services with additional invocations to services provided by the SmartGov agent.

2.1.5.2 Preparation

The SmartGov API, needed both by the PAs' IT staff and the developers of the integrator was promptly standardised and documented in D61. No amendments to the API were found to be required during the integration and pilot implementation phases. Regarding the functionality that the Integrator needed in order to compile a running service (i.e. user authentication, document storage and document retrieval), technical meetings were held between ARC and UoA, in order to determine the actual format of the XML documents exchanged in the context of the invocation and reply collection of the SmartGov Agent services. During these technical meetings the XML schemata and the semantics of the XML document elements were derived.

2.1.5.3 Actions

The Integrator implementation team relied on the SmartGov Agent API to perform invocations to the services delivered through the SmartGov Agent; preparation of XML documents to be submitted along with the requests and handling of replies were based on the decisions regarding the schemas and semantics of exchanged XML documents. The implementation team that undertook the development of the SmartGov agent services was similarly based on the standardised XML schemata and semantics to realise and deliver the required service functionality. Once both development actions were complete and the individual components were tested, integration tests were conducted to determine whether the developed components could interoperate.

2.1.5.4 Expected results

The results of these integration tests, for each of the SmartGov Agent services, are summarised in the following paragraphs.

Id	Test case	Expected test result	Actual test result
1	Valid user name	Return of a "successful	A "successful authentication"
	and password	authentication" indication	indication was returned
2	Valid user	Return of an "unsuccessful	An "unsuccessful
	name, invalid	authentication" indication	authentication" indication
	password		was returned
3	Invalid user	Return of an "unsuccessful	An "unsuccessful
	name, invalid	authentication" indication	authentication" indication
	password		was returned
4	Malformed XML	An exception is raised on the	An exception was raised on
	request	service submitting the	the service submitting the
	message	request	request
5	Malformed XML	An exception is raised on the	An exception was raised on
	response	service submitting the	the service submitting the
	message	request	request
6	User credential	An exception is raised on the	An exception was raised on
	repository	service submitting the	the service submitting the
	misconfiguration	request	request
7	Communications	An exception is raised on the	An exception was raised on
	failure	service submitting the	the service submitting the
		request	request

2.1.5.4.1User authentication service

Id	Test case	Expected test result	Actual test result
8	Misconfigured	An exception is raised on the	An exception was raised on
	SGA	service submitting the	the service submitting the
		request	request
9	Misconfigured	An exception is raised on the	An exception was raised on
	IIG	service submitting the	the service submitting the
		request	request

2.1.5.4.2Document storage service

Id	Test case	Expected test result	Actual test result
1	Valid XML	Successful storage of the	The document was
	document	document in the repository	successfully stored in the
			repository
2	Valid XML	Successful storage of the	The document was
	document using	document in the repository	successfully stored both in
	capabilities for	and successful storage of the	the repository and in the
	external system	document within the	external information system
	interconnection	external information system	
3	Invalid XML	An exception is raised on the	An exception was raised on
	document	service submitting the	the service submitting the
		request	request
4	Malformed XML	An exception is raised on the	An exception was raised on
	request	service submitting the	the service submitting the
	message ¹	request	request
5	Malformed XML	An exception is raised on the	An exception was raised on
	response	service submitting the	the service submitting the
	message	request	request
6	Communications	An exception is raised on the	An exception was raised on
	failure	service submitting the	the service submitting the
		request	request

¹ The XML request message encapsulates the XML document to be stored

Id	Test case	Expected test result	Actual test result
7	Misconfigured	An exception is raised on the	An exception was raised on
	SGA	service submitting the	the service submitting the
		request	request
8	Misconfigured	An exception is raised on the	An exception was raised on
	IIG	service submitting the	the service submitting the
		request	request
9	Misconfigured	An exception is raised on the	An exception was raised on
	XML repository	service submitting the	the service submitting the
		request	request
10	XML repository	The document is normally	The document was normally
	lacking indices	stored in the XML repository	stored in the XML repository

2.1.5.4.3Document retrieval service

Id	Test case	Expected test result	Actual test result
1	Valid request,	Retrieval of all documents	All documents submitted by
	asking for the	submitted by the designated	the designated user were
	retrieval of all	user	retrieved.
	documents		
	submitted by a		
	designated user		
2	Valid request,	Retrieval of all documents	All documents submitted by
	asking for the	submitted by the designated	the designated user through
	retrieval of all	user through the specified	the specified service were
	documents	service	retrieved.
	submitted by a		
	designated user		
	through a specific		
	service		
3	Valid request,	Retrieval of the designated	The designated document
	asking for the an	document	was retrieved
	existing specific		
	document		

Id	Test case	Expected test result	Actual test result
4	Valid request,	Return of an empty reply	An empty reply was returned
	asking for the a		
	specific, non-		
	existing document,		
	without the option		
	of creating a new		
	one		
5	Valid request,	Return of a new document	A new document with pre-
	asking for the a	with pre-populated fields	populated fields was created.
	specific, non-		
	existing document,		
	setting the option		
	of creating a new		
	one		
6	Invalid XML	An exception is raised on the	An exception was raised on
	document	service submitting the	the service submitting the
		request	request
7	Malformed XML	An exception is raised on the	An exception was raised on
	request message	service submitting the	the service submitting the
		request	request
8	Malformed XML	An exception is raised on the	An exception was raised on
	response message	service submitting the	the service submitting the
		request	request
9	Communications	An exception is raised on the	An exception was raised on
	failure	service submitting the	the service submitting the
		request	request
10	Misconfigured SGA	An exception is raised on the	An exception was raised on
		service submitting the	the service submitting the
		request	request
11	Misconfigured IIG	An exception is raised on the	An exception was raised on
		service submitting the	the service submitting the
		request	request

Id	Test case	Expected test result	Actual test result
12	Misconfigured XML	An exception is raised on the	An exception was raised on
	repository	service submitting the	the service submitting the
		request	request
13	XML repository	An exception is raised on the	An exception was raised on
	lacking indices	service submitting the	the service submitting the
		request	request

2.1.5.5 Notes

The tested scenarios cover all cases of invocations to the user authentication service. It must be noted that cases involving malformed XML request and response messages in particular are not bound to occur in the running SmartGov environment since request and reply messages are formulated by controlled modules. They have been included however in the test suite, in order to verify module robustness under unexpected circumstances.

All test were successful in the sense that they produced the expected results.

2.1.6 IIG - XML Repository

2.1.6.1 Description

The IIG interacts with the XML repository in the context of the SmartGov Agent services providing facilities for document storage and retrieval. The XML repository was chosen as a storage provider for XML documents submitted by the user, since it offers rich functionality including document validation against XML schemata, creation of indices against designated document elements, index-based querying for optimised document retrieval etc.

2.1.6.2 Preparation

Initially the available versions of the XML repository were examined. It was decided that the document storage and retrieval services would employ the XML repository v2.0 as underlying infrastructure, since (a) it provides richer functionality than the previous versions and (b) in this way a single XML repository version would be used throughout the platform. Since the XML repository API had been standardised, service coding could commence immediately without the need to wait for a definitive version of the actual code. Technical meetings were held to define the XML schema for

documents and determine the indices that had to be created for more efficient service operation.

2.1.6.3 Actions

The XML repository was set up, as an underlying infrastructure and was prepared for use by the document storage and retrieval service. XML repository preparation for this task included the declaration of the document type and the definition of the indices on specific document elements, which were used in queries. Service coding commenced, based on the XML repository v2.0 API specifications. Once developed, the code of the service was tested, firstly as an autonomous component and subsequently within the full SmartGov platform context to determine whether it could interoperate with the XML repository.

2.1.6.4 Expected results

The results of the integration tests between the IIG and the XML repository are described in the following table.

Id	Test case	Expected test result	Actual test result
1	Request for	Storage of the document	The document was stored
	storage of a		
	valid document		
2	Request for	Retrieval of all documents	All documents were retrieved.
	retrieval of all		
	documents		
3	Request for	Retrieval of the designated	The designated documents
	retrieval of	documents	were retrieved
	documents		
	having a specific		
	value on an		
	indexed field		
4	Request for	Raising of an exception	An exception was raised
	storage of an		
	invalid		
	document		

Id	Test case	Expected test result	Actual test result
5	Request for	Raising of an exception	An exception was raised
	retrieval		
	through a non-		
	existing index		
6	Invalid XML	Raising of an exception	An exception was raised
	document		
7	Misconfigured	Raising of an exception	An exception was raised
	XML repository		

2.1.6.5 Notes

All test were successful in the sense that they produced the expected results.

2.2 Integrated common repository

In this section, a small history of the successive versions of the SmartGov software components is listed. Namely, the components analysed are:

- Front-end tool
- XML-Repository
- Integrator tool
- Communication services (SmartGov agent, IIG component)

2.2.1 Front-end versions

- Front-end v1.0:
 - > The first version of the Front-end.
 - This version (and later) interoperates with the XML Repository v1.0 and support Windows MySql 4.x RDBMS.
- Front-end v1.1:
 - Includes a process to import Kus from XML files so that they are available in the Front-end.
 - > Taxonomy and Taxonomy node editor has been added.
 - > This version also corrects some bugs appeared in the first version.
- Front-end v1.2:
 - > This version adds support for Microsoft Sql Server 2000.
 - \succ It also correct some bugs appeared in the previous version.

- Front-end v2.0:
 - > This version (and later) interoperated with the Xml Repository v2.0.
 - It's also the first version compatible with the Integrator. Therefore, the Frontend is able to create complete TS that will be built by the integrator, to generate a deployable e-service.
 - A process to create the XML Repository with the configuration required for the Integrator and the Front-end has been developed.
 - > Some bugs detected in previous versions have been corrected.

2.2.2 XML-Repository versions

- XML Repository v1.0:
 - > The first version of the XML Repository.
 - > This version supports MySQL 3.x only.
 - > Documents and indexes are not organized per document type.
- XML Repository v2.0:
 - > Supports MySQL 4.x and MS SQL Server 2000.
 - > Documents and indexes are organized per document type.
 - > Performance improvements
 - > Internal code re-factoring
 - Small changes in public API
 - Inclusion of visual Repository model management tool (XML Repository Manager)
- XML Repository v2.01:
 - XPath index expressions can now evaluate to elementary data types (non-node graph objects)

2.2.3 Integrator tool versions

- Integrator v0.4:
 - > The first stand-alone working version of the Integrator.
 - > This version works against a file system containing service description files.
 - > Elementary data type validation is available.
 - > No custom validation rules supported.
 - > Works as an off-line, command-line process.
 - > User-submitted documents are saved as individual XML files
- Integrator v0.5:

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- > User-submitted documents can be searched and retrieved.
- > User login screen with no back-end checking
- > Generated service placed inside frames
- > UI enhancements in generated service
- Form-level statistics
- Integrator v0.6:
 - > Works with XML Repository v.2.0
 - > Works with SGA and IIG
 - > Distributed as a self-installing package
 - Repeating TSEGroups
 - > Delivered with a demo service (TaxService)
 - > Web UI for the Integrator
- Integrator v1.0:
 - > Corrected bugs discovered during integration with SGA/IIG
 - > Delivered with eVies and TaxService demo services
- Integrator v1.01:
 - > Corrected bugs found during integration with Front-End
 - > Integrated with Front-End v.2.0

2.2.4 Communication services versions

- Version 0.7
 - > Basic functionality for posting requests and receiving replies. Alternate execution paths are supported.
- Version 0.8
 - Support for spooling non-real time requests has been added. Pending action queue daemons included in distribution
 - > Security features for the IIG have been incorporated
- Version 0.9
 - Pending action queues may operate on any DBMS, instead of being bound to Oracle
 - > Added support for SSL communications
 - > Logger facilities included in distribution
- Version 1.0
 - > First complete release of communication services
 - Incorporates notification mechanisms

- > Interoperability tests with the integrator module have been successfully passed
- > Documentation for installing and configuring the services are available
- Version 1.1
 - > Tools to create self-signed SSL certificates have been added
 - > Added feature for validating XML requests
 - > First version of GUI installer
- Version 1.2
 - Incorporation of login validation and document storage and retrieval services into the distribution
 - > Interoperability with XML repository has been tested
 - > Second version of GUI installer, complemented with installation instructions
- Version 2.0
 - > Final release
 - > Provisional facilities for creating initial pre-populated documents on-the-fly
 - Provisional facilities for flattening submitted documents for communication with external information systems
 - > Final version of GUI installer plus installation instructions

3 The deployment in CEC and GSIS

Primarily the deployment of the SmartGov platform comprises of technical issues such as the installation and the configuration of the software in the target domains. In addition to these technical issues there exist other, non technical issues, which may prove critical for a successful introduction of a new software system: determination of the necessary steps and the sequence they have to be carried out, user support tasks during deployment, user training as well as the population of the system with existing information and/or with newly developed content. All the above-mentioned issues and the approach taken to tackling them are described in this section.

3.1 Available infrastructure in the PAs

The architecture of the available infrastructure in the participating Public Administrations is illustrated in the next diagram. According to it there exist two main servers: one development server and one deployment server. This architecture is described in detail in SmartGov deliverable D51-D61. Although more than one development and deployment servers can be used for stability and redundancy in a production environment, the pilot trials allow to reduce these needs. Thus only one server is used for the development testing and one server for the deployment of services.

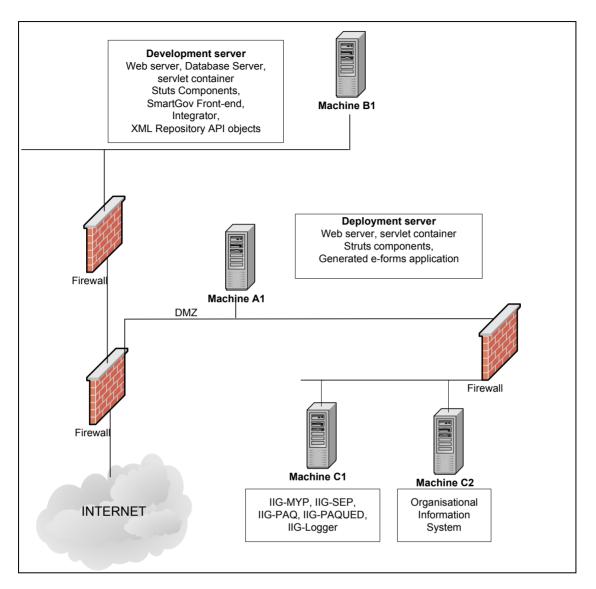


Figure 3. Pilot Application Architecture

The minimum requirements for the installation of the SmartGov platform are outlined in the next table. The first table summarises the minimum and recommended hardware configurations for the development platform, the second table summarises minimum and recommended hardware configurations for the deployment platform while the third the hardware configurations for the developer's client environment.

	Minimum Configuration	Recommended Configuration
Processor	PIII 500 MHz	PIV 1GHz
Memory	256 MB	512 MB
Hard Disk	4 GB	8 GB
Network	Ethernet	Fast Ethernet
connectivity		

Table 1. Development Environment Hardware Configurations

Table 2. Deployment Environment Hardware Configurations

	Minimum Configuration	Recommended Configuration
Processor	PIII 500 MHz	PIV 1.5 GHz
Memory	512 MB	1 GB
Hard Disk	8 GB	16 GB
Network connectivity	Ethernet	Fast Ethernet

Table 3. Developer's Client Environment Hardware Configurations

	Minimum Configuration	Recommended Configuration
Processor	PIII 500 MHz	PIV 1.5 GHz
Memory	512 MB	1 GB
Hard Disk	8 GB	16 GB
Network	Ethernet	Fast Ethernet
connectivity		
Monitor	17" CRT	17" TFT

In regard to the software that has to be installed to the servers both environments require a web/application server and a database server as a means for storing information and communicating with the users, either public administrators or endusers. It has to be noted that hardware requirements are largely dependent on and dictated by the database system that will be installed. Currently the SmartGov platform has been successfully tested with MySQL database server and Microsoft SQL Server.

Necessary Software	Recommended (tested) software	
J2EE-compliant web server	Apache 2 + Tomcat 4.1	
Database server	MySql 4.x, MS SQL 7 or 2000	
Java runtime environment, JDBC	Java 1.4.1 Runtime Environment, JDBC	
	3.0 API + JBDC Driver	
Struts	v2.3	
Castor	V0.9.4.3	

Table 4. Necessary software for the Development Environment

Table 5. Necessary software for the Deployment Environment

Necessary Software	Recommended (tested) software	
J2EE-compliant web server	Apache 2 + Tomcat 4.1	
Database server	MySql 4.x, MS SQL 7 or 2000	
Java runtime environment, JDBC	Java 1.4.1 Runtime Environment, JDBC	
	3.0 API + JBDC Driver	
Struts	v2.3	
Castor	V0.9.4.3	

For the pilot application back end connectivity will be tested on the same server as the deployment server. Oracle 8.1.7 has been selected and tested as the database server for the back-end system.

3.1.1 Available infrastructure in CEC

The next table summarises the hardware and software configurations for the development, deployment platform and client system configuration, present at CEC for the trials.

	Development Server	Deployment Server	Developer Client
Processor	PIV 1.8 GHz	PIV 1.8 GHz	Pentium III
Memory	1GB	1GB	128 MB
Hard Disk	8 GB	8 GB	2 GB
Network connectivity	Network Card 10/100	Network Card 10/100	Ethernet

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	Development Server	Deployment Server	Developer Client
Software	Apache Web server	Apache Web server	Web browser
	• Jakarta Tomcat	• Jakarta Tomcat	
	web container	web container	
	MS SQL	STRUTS	
	• STRUTS Framework	Framework	
	• Java SDK	• Java SDK	
	Castor	• JDBC driver type 3	
	• ANT	or 4 (comes with	
	• Xerces	the RDBMS)	
	• Xalan	• OS: Windows 2000	
	• JDBC driver type 3	server	
	or 4 (comes with		
	the RDBMS)		
	• OS: Windows 2000		
	server		

3.1.2 Available infrastructure in GSIS

The next table summarises the hardware and software configurations for the development, deployment platform and client system configuration, present at GSIS for the trials.

	Development Server	Deployment Server	Developer Client
Processor	Pentium IV 2.4GHz	Pentium IV 2.4GHz	Pentium III, 1 GHz
Memory	1 GB	1 GB	256 MBytes
Hard Disk	16 GB	16 GB	6 GB
Network connectivity	Fast Ethernet	Fast Ethernet Fast Ethernet	
Monitor	17" TFT	17" TFT 17" TFT	
Database Server	MySQL 4.0.5	MySQL 4.0.5 Not needed	
Software	Apache Web server	• Apache Web	Internet Explorer

Table 7. Developer's Client Environment Hardware Configurations

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1	Development Server	De	eployment Server	Developer Client
•	Jakarta Tomcat		server	and Netscape
	web container	•	Jakarta Tomcat	Communicator
•	MySQL v 4.0.5		web container	DreamWeaver MX
	STRUTS Framework	•	STRUTS	(for form designers
•	Java SDK		Framework	only)
	Castor	•	Java SDK	J2SDK (for IT staff
•	ANT	•	JDBC driver type	only)
	Xerces		3 or 4 (comes	
•	Xalan		with the RDBMS)	
•	JDBC driver type 3	•	OS: Windows	
	or 4 (comes with		2000 server	
	the RDBMS)			
•	OS: Windows 2000			
	server			

3.2 Deployment planning

Towards deploying the SmartGov platform at the trials sites a number of steps and milestones were identified. These steps are listed in the next table.

Table 8. Identification of critical paths and milestones

Task No	Task
1	Hardware in place
	OS and software for both servers
	Windows 2000 server
	DB (Oracle 8.1.7 or mysql, or MS SQL server)
2	JDK 1.4
	Tomcat v4.1
	STRUTS v2.3
	Castor
3	Installation of XML repository

Task No	Task
4	Installation of User Interface
5	Testing between User Interface and XML Repository
6	Installation of Integrator
7	Testing of Integrator and XML Repository
8	Testing of Integrator and User Interface
9	Back end connectivity tests
10	HTML form integration with SmartGov entities (KUs, TSEs etc)
11	Populate SKDB, create pilot e-services
11.1	Design service
11.2	Create HTML forms
11.3	Extract knowledge from WP7
11.4	Identify service KUs and TSEs
11.5	Develop service TSEs and KUs
11.6	Link KUs to TSEs, forms etc
11.7	Develop domain ontologies
11.8	Develop platform KUs
11.9	Define and code validation checks
11.10	Define statistics
11.11	Define trials plan and configure system
12	Training

3.2.1 Deployment implementation in CEC

The SmartGov platform was deployed at CEC according to the next time schedule.

Table 9. Implementation of deployment in CEC

Task No	Task	Date
1	Hardware in place	15 July 2003
2	OS and software for both servers	15 Aug. 2003

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Task No	Task	Date
	Windows 2000 server	
	MS SQL server	
	JDK 1.4	
	Tomcat v4.1	
	STRUTS v2.3	
	Castor	
3	Installation of XML repository	30 Aug. 2003
4	Installation of User Interface	15 Sep. 2003
5	Testing between User Interface and XML Repository	10 Oct. 2003
6	Installation of Integrator	30 Aug. 2003
7	Testing of Integrator and XML Repository	10 Oct. 2003
8	Testing of Integrator and User Interface	10 Oct. 2003
9	Back end connectivity tests	10 Oct. 2003
10	HTML form integration with SmartGov entities (KUs,	10 Oct. 200
10	TSEs etc)	10 000. 2005
11	Populate SKDB, create pilot e-services	
11.1	Design service	30 Sep. 2003
11.2	Create HTML forms	30 Sep. 2003
11.3	Identify service KUs and TSEs	30 Sep. 2003
11.4	Develop service TSEs and KUs	31 Oct 2003
11.5	Link KUs to TSEs, forms etc	31 Oct 2003
11.6	Develop domain ontologies	30 Sept 2003
11.7	Develop platform KUs	31 Oct 2003
11.8	Define and code validation checks	310ct 2003
11.9	Define statistics	31 Oct 2003
11.10	Define trials plan and configure system	310ct 2003
12	Training	15 Nov. 2003

3.2.2 Deployment planning in GSIS

The SmartGov platform was deployed at GSIS according to the next time schedule.

Task No	Task	Date
1	Hardware in place	06/07/2003
	OS and software for both servers	21/07/2003
	Windows 2000 server	
	My SQL	
2	JDK 1.4	
	Tomcat v4.1	
	STRUTS v2.3	
	Castor	
3	Installation of XML repository	23/07/2003
	1	v1: 29/07/2003
4	Installation of User Interface	v1.1: 22/09/2003
		v2: 11/10/2003
F	Testing between User Interface and XML	11/08/2003
5	Repository	
	Installation of Integrator	V0.8: 08/09/2003
6		V0.9: 13/10/2003
	Testing of Integrator and XML Repository	V0.8: 11/09/2003
7		V0.9: 14/10/2003
	Testing of Integrator and User Interface	V0.8: 10/09/2003
8		V0.9: 14/10/2003
•		phase 1: 12/08/2003
9	Back end connectivity tests	phase 2: 14/08/2003
	HTML form integration with SmartGov entities	08/10/2003
10	(KUs, TSEs etc)	
11	Populate SKDB, create pilot e-services	
11.1	Design service	08/09/2003
11.2	Create HTML forms	11/09/2003
11.3	Identify service KUs and TSEs	14/09/2003
11.4	Develop service TSEs and KUs	22/09/2003
11.5	Link KUs to TSEs, forms etc	08/10/2003
11.6	Develop domain ontologies	11/10/2003

Table 10. Implementation of deployment in GSIS

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Task No	Task	Date
11.7	Develop platform KUs	06/10/2003
11.8	Define and code validation checks	06/10/2003
11.9	Define statistics	09/10/2003
11.10	Define trials plan and configure system	15/10/2003
12	Training	25/10/2003

3.3 User Training

Training on the platform started before the completion of the deployment phase. Once users had the user interface of the system installed they could start learning its functionality. To this end, users first learned how to create Knowledge Units (KUs) and Transaction Service Elements (TSEs). Once the XML repository was in place, users could get accustomed to saving and retrieving knowledge units and transaction service elements.

Users used the interface to initiate population of the XML repository with knowledge units and transaction service elements identified previously during the design of the pilot e-services. The domain ontologies developed for the public administrations were used in categorising knowledge units to ease saving and retrieval.

The training phase also gave an opportunity for testing the integrated platform with real data and users. Several minor alterations and fine-tunings were carried out in response to user requests.

Finally, when the integrator was installed and tested, users could fully explore the completed platform to code validation checks and to define statistics. At this point users had been accustomed to all the objects and functions of the platform and could recognise their importance and mode of usage. They had also learned the correct sequence for performing tasks and they could synthesize simple actions to perform more complex goals.

The first version of the user manual was provided in the start of the training phase to be used as a basis for the training. User manual evolved with the training and was enhanced and optimised to cover all the aspects of the SmartGov platform. Testing and revisions were regularly performed since platform success is closely coupled to the documentation quality.

Especially for the City of Edinburgh Council pilot service, for which end-users will mainly be public sector employees there will be an extension of the training period in order to train not only the direct users of the platform, that is domain experts, IT personnel and system administrators, but also the service users. This will enable the acquisition of further assessment data, directly from the users of the resulting services, evaluating thus indirectly the SmartGov platform.

4 The trials configuration

The SmartGov trials configuration is based on the user requirements that have been extracted during WP4 and documented in D41 [D41]. The trials configuration task has produced an elaborate workplan for setting up and performing the trials; this workplan is detailed in the following paragraphs.

4.1 Setting up of pilot e-services scenarios

In order to set up the pilot e-service scenarios, a number of aspects of the electronic services were examined. Firstly, the user requirements documented in D4.1 [D41] were consulted to identify the application domains and the expertise needed for the implementation of the pilot services. This step enabled the formulation of workgroups with suitable expertise and skills, including all types of SmartGov stakeholders, i.e. managers, domain experts, service workers, administrators and IT staff. Service end-users also participated in the workgroups. Then, the tasks required for the development of the services were analysed in detail and assigned to specific teams within the workgroups, depending on the skills required for each task. The task list for service development using the SmartGov platform is as follows:

Task Id	Description	Expertise required
1	Derivation of service requirements, which	Domain experts, managers,
	includes the identification of data that must	service workers, IT staff
	be collected and knowledge that must be	
	available, the flow that the collected data	
	will follow within the organisation, the	
	business rules that apply to the service and	
	the statistics that need to be collected. The	
	service entry may be created within the	
	SmartGov platform.	

Task Id	Description	Expertise required
2	Within this task, the requirements	Domain experts, managers,
	documented in task (1) are mapped to	service workers, IT staff
	SmartGov platform entities: the data that	
	need to be collected are mapped to TSEs	
	and TSE groups; the forms on which TSEs	
	and TSE groups will be placed are drafted;	
	validation checks are expressed more	
	formally; connectivity requirements with	
	other systems are determined. It must be	
	noted that within this step the qualitative	
	characteristics of the items are determined,	
	while implementation details will be	
	addressed in the following tasks. Naming	
	conventions (e.g. TSE names) are also	
	developed to provide for an unambiguous	
	"communication glossary" between	
	workgroup members. An initial population	
	of the SmartGov platform with item	
	descriptions may be conducted within this	
	task. Taxonomies are also derived in the	
	context of this task.	
3	Task 3 is the main implementation task	
	during which SmartGov platform items are	
	made concrete, by having all their details	
	filled in. Task 3 is divided into the following	
	subtasks:	
3.1	Development of TSEs. Each data item that	Domain experts; possible
	must be either presented to or collected	assistance from IT staff
	from the user is mapped to a TSE. Data	
	types, value ranges and validation checks	
	are also derived and entered to the	
	platform.	

Task Id	Description	Expertise required
3.2	Development of TSE groups. Data items	Domain experts; possible
	that must be grouped together are	assistance from IT staff
	clustered into TSE groups. A TSE group	
	may have its knowledge units and	
	validation rules that apply to the TSE group	
	as a whole; these are entered into the	
	platform within this subtask.	
3.3	Development and approval of KUs. KUs	Domain experts, service
	may apply to the service as a whole, to a	workers
	specific TSE group or an individual TSE;	
	moreover a KU may pertain either to the	
	<i>item semantics</i> , i.e. what the item	
	represents and the rules governing it, or to	
	the interaction with the item, e.g. how	
	individual values may be entered, whether	
	multiple selections are allowed etc.	
3.4	Forms layout implementation. Within this	Domain experts with
	task the forms that will be presented to the	possible assistance from IT
	service end-users are created. Provided	staff; service workers and
	that sufficiently user-friendly tools for form	service end-users play a
	layout creation are available (e.g.	consultative role
	DreamWeaver, Front Page etc), this task	
	may be undertaken by domain experts.	
	Service workers and service end-users may	
	contribute by providing constructive	
	comments on how the layout can be	
	improved.	
3.5	Linkage of form layout to the SmartGov	Domain experts
	platform items. Visual elements of forms	
	(input boxes, text areas, help item anchors	
	etc) are linked with their SmartGov	
	platform item counterparts (TSEs, TSE	
	groups, KUs).	

Task Id	Description	Expertise required
3.6	Validation checks. Remaining validation	Domain experts; possible
	checks pertaining to forms or to the service	assistance from IT staff
	as a whole are implemented.	
3.7	Statistics definition. Each user group	Managers, domain experts
	defines the statistics that are needed for	
	service assessment and evaluation.	
3.8	Communication with IT systems. The IT	IT staff
	staff provides the facilities for further	
	communication with back-end or third-party	
	IT systems	
4	Service deployment. The integrator is run	No specific expertise
	to create and deploy the service.	required; any role
		authorised to run the
		integrator is sufficient
5	Service testing and improvement. Final	Service workers and service
	tests are performed on the service before it	end users in cooperation
	is made publicly available and comments on	with domain experts and IT
	its operation are made; SmartGov platform	staff
	stakeholders take into account the	
	comments and the collected statistics and	
	make improvements to the service.	

The tasks were carried out by each individual team, under the coordination of managers; it must be noted that no integration step is necessary, since the SmartGov platform structure enables the automation of the integration step.

The following paragraphs provide details on how the specific tasks were conducted within the scope of the pilots' implementation. It has to be noted that task 1 has been performed within work package 4 and has been reported in D41, thus only brief descriptions are included here for completeness purposes; the interested reader is referred to SmartGov deliverable D41 - User Requirements, Services and Platform Specifications. Whenever appropriate, separate sub-sections are introduced for pilots in the two participating Pas, namely CEC and GSIS.

4.2 Pilot service requirements

In the following subsections the pilot service requirements are described in a high-level of abstraction. More details are included in deliverable D41, to which the interested reader is referred.

4.2.1 The GSIS pilot

In WP4 two services have been analysed for the GSIS, namely the electronic submission of VIES documents (recapitulative statement of intra-community supplies and acquisitions) and the electronic submission of e-Commerce statements, a service that is designed to commence within one year. By analysing two services, rather than one, a more complete picture of the requirements from the platform was drawn. In the pilot implementation and evaluation phase, however, only the first service will be implemented, therefore in the following paragraphs only the VIES document submission service is discussed.

The recapitulative statement of intra-community acquisitions and supplies has to be submitted from taxable persons that are identified by a valid VAT number and supply, acquire or transfer goods to other Member States without charging VAT, after having verified through VIES the VAT number of the payer. The supply or acquisition of services to other Member States, the exports to other countries not belonging to the EU and the local supply of goods are not included.

The Recapitulative Statement contains detailed information for each supplier or buyer within EU, including the peer's country and VAT number, the taxable value of the transactions conducted with the specific peer, the total value of "triangular" acquisitions or supplies (a special form of transactions including an intermediate and an ultimate destination) and discounts and the rebates for intra-Community supplies that have been already reported in a previous invoice.

Statements are submitted on a trimester basis to the local tax administration.

4.2.2 The CEC pilot

For the CEC, the Equipment and Adaptations service was chosen as the pilot service to be implemented. The Equipment and Adaptations service is provided by the Social Work department to supply, service and maintain and uplift any equipment required in the care of their customers. A large number of users are involved in this service: the customers for example could be an elderly person, disabled person or a carer acting on their behalf; occupational Therapists or Social Workers employed by CEC or external Healthcare Professionals have responsibility for assessing the client and ordering the equipment, and there is a network of stores staff who actually supply it; social worker staff, directly employed by the Social Work Department of the City of Edinburgh Council, and stores workers (storemen, stores administrators or the stores managers) are also involved in this service.

The existing procedure for procuring equipment for a customer involves either a Social Worker, Occupational Therapist or Healthcare professional assessing the client's need and creating a Care Plan. Having then agreed it with the Customer their equipment needs, if any, are identified and then ordered using paper forms. These are then passed to stores who are responsible for the administration and moving of the equipment to the customer and reclaiming it when it is no longer required.

4.3 Mapping to SmartGov platform entities

Within this task, the requirements for each service are mapped to SmartGov platform entities. The following paragraphs provide details on the mappings for the two pilot services.

4.3.1 The GSIS pilot

4.3.1.1 Transaction service

A single transaction service is defined, named **EVAT_AQ**. The service has a single form set for the HTML platform, including two forms namely FORM_EVAT_AQ_HEADER and FORM_EVAT_AQ_DETAIL.

4.3.1.2 Forms

The form FORM_EVAT_AQ_HEADER includes the TSEs listed in section 4.3.1.3.1. The form FORM_EVAT_AQ_DETAIL includes a single TSE group, as described in section 0.

4.3.1.3 TSEs

4.3.1.3.1	Header	form

TSE name	TSE semantics
TSE_EVAT_DCL_NO	A number uniquely identifying the statement.
	The number is system-assigned.

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TSE name	TSE semantics
TSE_EVAT_SUBM_DATE	The date on which the statement is submitted.
TSE_EVAT_RECEPTION_DATE	The date on which the statement is received. In
	a paper-based environment this may be
	different than the submission date; in an
	electronic environment it is always the same, it
	was however decided to retain the field for
	uniformity purposes.
TSE_EVAT_TAX_OFFICE	The tax office to which the submitting taxable
	person has been registered.
TSE_EVAT_RECEIVING_TAX_OFFICE	The tax office by which the statement is being
	received. A special code has to be standardised
	to represent the "electronic tax office"
TSE_EVAT_PERIOD_BEGIN	The beginning of the period for which the
	statement reports.
TSE_EVAT_PERIOD_END	The end of the period for which the statement
	reports.
TSE_EVAT_CURRENCY	An indication on whether the currency used in
	the statement is "Euro". Since all initial
	statements (as opposed to corrective
	statements) should be filled-in using the Euro
	currency, the indication should be always set to
	reflect this fact.
TSE_EVAT_IS_CORRECTIVE	An indication on whether the statement is
	corrective. Since the pilot will only accept initial
	statements, the indication will be always set to
	indicate that the statement is an initial one.
TSE_EVAT_TRIMESTER	The serial number of the trimester reported on
	(1 = Jan to Mar, 2 = Apr to Jun and so on).
TSE_EVAT_YEAR	The year reported on.
TSE_EVAT_REG_AFM	The VAT number of the taxable person.
TSE_EVAT_REG_COMPANY_TITLE	The company title of the taxable entity; for
	individuals, the surname and name are entered
	in this field.

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TSE name	TSE semantics	
TSE_EVAT_REG_ADDRESS	The postal address of the taxable entity.	
TSE_EVAT_REG_TK	The zip code of the taxable entity	
TSE_EVAT_REG_AREA	The area of the taxable entity's premises.	
TSE_EVAT_REG_PHONE	The phone number of the taxable entity.	
TSE_EVAT_REG_FAX	The fax number of the taxable entity.	
TSE_EVAT_FILE_NO	The page serial number, when a paper	
	document comprising of multiple pages is	
	submitted. In the electronic version, a single	
	page will be always used, and this number will	
	be set to one.	

The values of the fields on the first page are system-assigned or retrieved for registries, and the submitting taxable person should not be able to change the values provided; they are displayed however, to ascertain the submitting person that the correct values are used.

4.3.1.3.2Detail form

The detail form contains the data for the transactions conducted by the taxable person within the reporting period. For each transaction peer, a number of inputs should be provided, which are mapped into TSEs as follows:

TSE name	TSE semantics
TSE_EVAT_DETAIL_COUNTRY_PREFIX	The two-letter abbreviation of the
	country to whose taxation authorities the
	transaction peer is registered.
TSE_EVAT_DETAIL_AFM	The VAT number of the transaction peer.
TSE_EVAT_DETAIL_SUPPLIES	The net value of all transactions
	conducted with the specific peer within
	the reporting period.
TSE_EVAT_DETAIL_TRIANGULAR_SUPPLIES	The net value of all triangular
	transactions involving the specific peer
	as an intermediate destination.

Since these inputs should be provided multiple times (once for each transaction peer), the respective TSEs are placed within a TSE group that is named TSEG_EVAT_DETAIL.

For each transaction peer reported on, the country prefix and the VAT identification number are mandatory; additionally at least one of the net values should be provided, since there is no meaning in reporting on an entity with zero transactions value and zero triangular transactions value. Moreover, a specific transaction peer should be reported at most once within a statement, i.e. there should not be two "lines" in the statement with the same values **both** for the country prefix **and** the VAT identification number.

Additionally, the detail form should contain two auto-calculated fields giving the sum of the columns in which the values of supplies and triangular supplies are declared. The taxable person's VAT number is also repeated in this form for the user's reference and convenience. These details are mapped to the following TSEs:

TSE name	TSE semantics
TSE_EVAT_DETAIL_SUPPLIES_SUM	The sum of the net transaction
	values for all transaction peers.
TSE_EVAT_DETAIL_TRIANGULAR_SUPPLIES_SUM	The sum of the net triangular
	transaction values for all
	transaction peers.
TSE_EVAT_DETAIL_REG_AFM	The taxable entity's VAT number.

4.3.1.4 KUs

The service as a whole will be associated with a single KU, which will contain the updated version of the legislation in effect that pertains to the service. For the header form, only one KU is needed, stating that the individual fields cannot be changed through this service and providing brief explanations for the field semantics. For the detail form, each field that can be filled in by the user should have its own KU explaining its semantics, while an additional KU may be placed on the form giving a thorough example of how this form is filled in.

Regarding the naming conventions, for elements (TSEs, TSE groups, forms or the service as a whole) needing to have a KU associated with them, the respective KU identifier should be formed by appending the string _KU to the TSE name. For instance, the KU associated with the TSE TSE_EVAT_DETAIL_AFM TSE should be named TSE_EVAT_DETAIL_AFM_KU.

4.3.2 The CEC pilot

The CEC pilot will be an electronic implementation of the "305 form" used by the CEC. The pilot will only include the offices based in the North Sector and the JDES (Joint Domiciliary Equipment Stores). Only CEC staff will take part in the pilot although referrals maybe received from any of the Council's associated partners in the delivery of the equipment services. The pilot overview is illustrated in Figure 4.

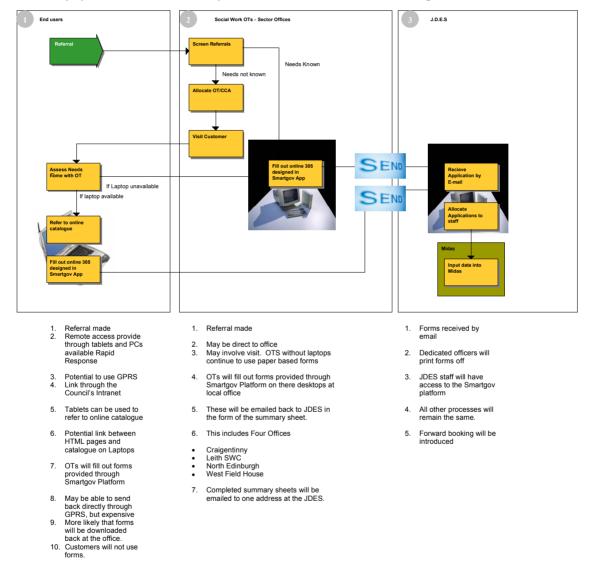


Figure 4 – CEC pilot service overview

For the design phase of the CEC pilot, the following human resources were involved:

- 1 JDES (Joint Domiciliary Equipment Stores) Manager
- 2 Senior OTS (Occupational Therapists)

- 2 e-Government Consultants
- 1 SmartGov Specialist Napier University

The CEC pilot has an workflow comprising of three major phases, and each phase includes a number of actions. At least one action per phase will be supported by the SmartGov platform and more specifically:

- 1. In phase (1), visiting occupational therapists will fill out forms provided by the SmartGov platform.
- 2. In phase (2), social work occupational therapists will fill out forms provided by the SmartGov platform.
- 3. In phase (3), JDES staff will fill out forms provided by the SmartGov platform the SmartGov platform.

It is important to note that forms filled-in in some phase will process data from forms submitted in previous stages; e.g. forms filled-in in stage (2) will use data from forms filled-in in phase (1).

The important TSEs and the alternative paths involved in the service design are depicted in Figure 5 and Figure 6 (Figure 6 begins at the stage that Figure 5 ends). Alternative paths are important in the service design, since they will provide input for the implementation of the validation checks in the phase of implementation.

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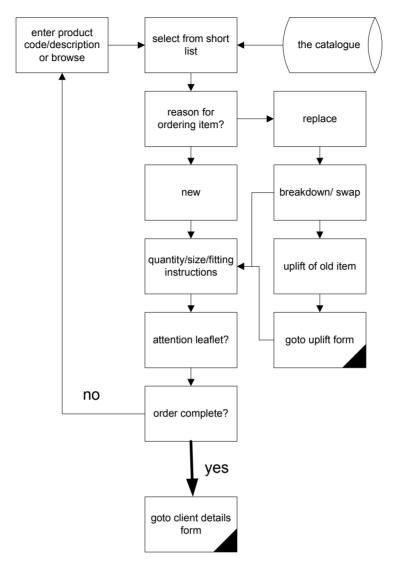
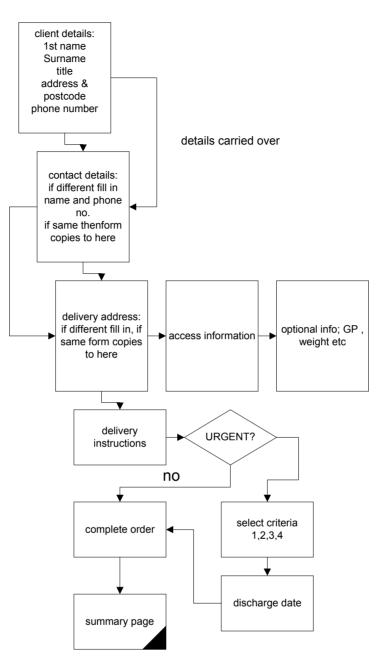


Figure 5 – Logical diagram for the CEC pilot service part 1





The full list of TSEs is given in Table 11:

Table 11	- TSEs for	r the Edinburgl	n pilot
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TSE	TSE name	Form	Semantics
#			
1.	ITEM_NUMBER	Order page #1	The sequence number of an ordered
			item
2.	ITEM_DESC	Order page #1	The description of the ordered item
3.	ITEM_QUANTITY	Order page #1	The quantity in which an item is
			ordered
4.	ITEM_INFO	Order page #1	Any information regarding the order
			of an item
5.	ITEM_ATTN_LEAFLET	Order page #1	An indication whether the ordered
			item has attention leaflet
6.	SUM_ITEM_NUMBER	Order page #2	The sequence number of an ordered
			item in the summary page
7.	SUM_ITEM_DESC	Order page #2	The description of an ordered item
			in the summary page
8.	SUM_ITEM_QUANTITY	Order page #2	The quantity in which an item is
			ordered in the summary page
9.	SUM_ITEM_INFO	Order page #2	Any information regarding the order
			of an item in the summary page
10.	SUM_ITEM_ATTN_LEAFLET	Order page #1	An indication whether the ordered
			item has attention leaflet in the
			summary page
11.	CLIENT_TITLE	Client page #1	The title of the client (Mr, Ms, etc)
12.	CLIENT_FIRSTNAME	Client page #1	The first name of the client
13.	CLIENT_LASTNAME	Client page #1	The last name of the client
14.	CLIENT_ADDRESS1	Client page #1	The first portion of the client's
			address
15.	CLIENT_ADDRESS2	Client page #1	The second portion of the client's
			address
16.	CLIENT_POSTCODE	Client page #1	The client's postcode
17.	CLIENT_CITY	Client page #1	The client's city
18.	CLIENT_TEL	Client page #1	The client's telephone
19.	CONTACT_TITLE	Client page #1	The title of the contact (Mr, Ms, etc)
20.	CONTACT_FIRSTNAME	Client page #1	The first name of the contact
21.	CONTACT_LASTNAME	Client page #1	The last name of the contact

TSE	TSE name	Form	Semantics
#			
22.	CONTACT_ADDRESS1	Client page #1	The first portion of the contact's
			address
23.	CONTACT_ADDRESS2	Client page #1	The second portion of the contact's
			address
24.	CONTACT_POSTCODE	Client page #1	The contact's postcode
25.	CONTACT_CITY	Client page #1	The contact's city
26.	CONTACT_TEL	Client page #1	The contact's telephone
27.	DELIVERY_TITLE	Client page #1	The title of the delivery (Mr, Ms,
			etc)
28.	DELIVERY_FIRSTNAME	Client page #1	The first name of the delivery
29.	DELIVERY_LASTNAME	Client page #1	The last name of the delivery
30.	DELIVERY_ADDRESS1	Client page #1	The first portion of the delivery's
			address
31.	DELIVERY_ADDRESS2	Client page #1	The second portion of the delivery's
			address
32.	DELIVERY_POSTCODE	Client page #1	The delivery's postcode
33.	DELIVERY_CITY	Client page #1	The delivery's city
34.	DELIVERY_TEL	Client page #1	The delivery's telephone
35.	CONTACT_COPY_CLIENT	Client page #1	A convenience TSE for using the
			client's details as contact details,
			instead of typing them in again
36.	DELIVERY_COPY_CLIENT	Client page #1	A convenience TSE for using the
			client's details as delivery details,
			instead of typing them in again
37.	URGENCY_0_INDICATION	Client page #2	An indication whether the order is
			characterised as "not urgent"
38.	URGENCY_0_CRITERIA	Client page #2	The grounds on which the order is
			characterised as "not urgent"
39.	URGENCY_0_DISCH_DATE	Client page #2	The discharge date for a "not
10			urgent" order
40.	URGENCY_1_INDICATION	Client page #2	An indication whether the order is
			assigned an urgency rating equal to
41		Client and "C	1
41.	URGENCY_1_CRITERIA	Client page #2	The grounds on which the order is
			assigned an urgency rating equal to
			1

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TSE	TSE name	Form	Semantics
#			
42.	URGENCY_1_DISCH_DATE	Client page #2	The discharge date for an order that
			has been assigned an urgency
			rating equal to 1
43.	URGENCY_2_INDICATION	Client page #2	An indication whether the order is
			assigned an urgency rating equal to
			2
44.	URGENCY_2_CRITERIA	Client page #2	The grounds on which the order is
			assigned an urgency rating equal to
			2
45.	URGENCY_2_DISCH_DATE	Client page #2	The discharge date for an order that
			has been assigned an urgency
			rating equal to 2
46.	URGENCY_3_INDICATION	Client page #2	An indication whether the order is
			assigned an urgency rating equal to
			3
47.	URGENCY_3_CRITERIA	Client page #2	The grounds on which the order is
			assigned an urgency rating equal to
			3
48.	URGENCY_3_DISCH_DATE	Client page #2	The discharge date for an order that
			has been assigned an urgency
			rating equal to 3
49.	URGENCY_4_INDICATION	Client page #2	An indication whether the order is
			assigned an urgency rating equal to
			4
50.	URGENCY_4_CRITERIA	Client page #2	The grounds on which the order is
			assigned an urgency rating equal to
			4
51.	URGENCY_4_DISCH_DATE	Client page #2	The discharge date for an order that
			has been assigned an urgency
			rating equal to 4
52.	FIN_SUM_ORD_REF	Final summary	The order reference
53.	FIN_SUM_CLNT_NAME	Final summary	The title, first name and surname of
			the client in the final summary.
54.	FIN_SUM_CLNT_ADDRESS1	Final summary	The first portion of the client's
			address in the final summary.

TSE	TSE name	Form	Semantics
#			
55.	FIN_SUM_CLNT_ADDRESS2	Final summary	The second portion of the client's
			address in the final summary.
56.	FIN_SUM_CLNT_CITY	Final summary	The city and the zip code of the
			client in the final summary.
57.	FIN_SUM_CLNT_PHONE	Final summary	The client's phone in the final
			summary.
58.	FIN_SUM_CONTACT_NAME	Final summary	The title, first name and surname of
			the contact in the final summary.
59.	FIN_SUM_CONTACT_ADDRESS1	Final summary	The first portion of the contact's
			address in the final summary.
60.	FIN_SUM_CONTACT_ADDRESS2	Final summary	The second portion of the contact's
			address in the final summary.
61.	FIN_SUM_CONTACT_CITY	Final summary	The city and the zip code of the
			contact in the final summary.
62.	FIN_SUM_CONTACT_PHONE	Final summary	The contact's phone in the final
			summary.
63.	FIN_SUM_DELIVERY_NAME	Final summary	The title, first name and surname of
			the delivery in the final summary.
64.	FIN_SUM_DELIVERY_ADDRESS1	Final summary	The first portion of the delivery's
			address in the final summary.
65.	FIN_SUM_DELIVERY_ADDRESS2	Final summary	The second portion of the delivery's
			address in the final summary.
66.	FIN_SUM_DELIVERY_CITY	Final summary	The city and the zip code of the
			delivery in the final summary.
67.	FIN_SUM_DELIVERY_PHONE	Final summary	The delivery's phone in the final
			summary.
68.	FIN_SUM_ACCESS_INSTR	Final summary	Any access instructions for the
			order.
69.	FIN_SUM_DELIV_INSTR	Final summary	Any delivery instructions for the
			order.
70.	FIN_SUM_ITEM_NUMBER	Final summary	The sequence number of an ordered
			item
71.	FIN_SUM_ITEM_DESC	Final summary	The description of an ordered item
72.	FIN_SUM_ITEM_QUANTITY	Final summary	The quantity in which an item is
			ordered

TSE	TSE name	Form	Semantics
#			
73.	FIN_SUM_ITEM_INFO	Final summary	Any information regarding the order
			of an item
74.	FIN_SUM_ITEM_ATTN_LEAFLET	Final summary	An indication whether the ordered
			item has attention leaflet

TSEs (#1, #2, #3, #4, #5) may repeat in "Order page 1" as many times as the number of items that are ordered; to this end they constitute a repeating TSE group. The same arrangement is made for TSEs (#6, #7, #8, #9, #10) and (#70, #71, #72, #73, #74).

As far as knowledge units are concerned, all forms will be linked with a number of generic KUs describing general aspects of the service. More specific KUs will be available in selected forms or form items.

Regarding connectivity to back-end information systems, the code items and descriptions should be retrievable from a database.

The design of HTML forms, finally, has been completed. Illustrations from the HTML forms are provided in Figure 7 to Figure 11.

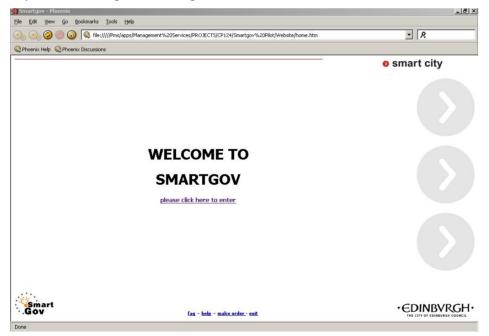


Figure 7 - CEC pilot welcome screen

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Representation of the test of				
				smart city
Order summar	у			
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. <u> </u>	1.		delete order mo	ore
			complete o	
				e for help
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Smart Gov	fag - help - complete order			• EDINBVRGH•

Figure 8 - CEC pilot order page #1

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Item Number Description	Quantity Information	Attention Leaflet	
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			complete order abandon order click here for help
antes.			
Smart Gov	<u>faq</u> = <u>help</u> - <u>complete order</u>		
Done			
	Figure 9 - CEC	pilot order page	#2

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Representation of the test of	sions			
			0	smart city
Client detail	s			
Title Mr	Firstname	Surname		
Address 1				
Address 2				
Postcode		City/Town		
Tel.				
Contact det	ails		copy client details 🗖	
Title Mr	Firstname	Surname		
Address 1				
Address 2				
Postcode		City/Town		
Tel.		city/ town		
Delivery det			copy client details 🗖	
Title Mr	Firstname	Surname		
Address 1				
Address 2				
Postcode		City/Town		
Tel.				

Figure 10 - CEC pilot clientpage #1

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Q. Phoenix Help	Rhoenix Discussions	8				
	Other details					smart city
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					submit ord	ier
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Figure 11 - CEC pilot clientpage #2

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						submit order	
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Figure 12 - CEC pilot final summary page

4.4 Service implementation

In the following paragraphs relevant comments and issues regarding the population of the services data (KUs, TSEs, TSE groups etc) in the PAs are reported. This includes tasks 3.1 to 3.8. Reporting does not rigidly follow the task list, since some tasks have been interweaved by the implementers (e.g. while a domain expert implemented a TSE or a TSE group, she usually entered the respective validation checks as well, as an indivisible part of the TSE/TSE group creation).

4.4.1 The GSIS pilot

4.4.1.1 TSEs, TSE groups and validation checks

4.4.1.1.1Header form

The details for the TSEs appearing in the header form are summarized in the following table:

system) Read only TSE_EVAT_PERIOD_END Type = date (assigned dynamically by the system) Read only TSE_EVAT_CURRENCY Type = Boolean (fixed value = "true") Preferred widget = check box Read only TSE_EVAT_IS_CORRECTIVE Type = Boolean (fixed value = "false") Preferred widget = check box Preferred widget = check box	TSE name	TSE details
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Preferred widget = check box		Read only
	TSE_EVAT_IS_CORRECTIVE	Type = Boolean (fixed value = "false")
		Preferred widget = check box
Read only		Read only
TSE_EVAT_TRIMESTER Type = integer	TSE_EVAT_TRIMESTER	Type = integer
Min value = 1		Min value = 1
Max value = 4		Max value = 4
Read only		Read only

TSE name	TSE details
TSE_EVAT_YEAR	Type = integer
	Min value = 2003
	Read only
TSE_EVAT_REG_AFM	Type = Tax record number
	Maxlen = 9
	Alphabet = 0123456789
	Check-digit check
	Read only
TSE_EVAT_REG_COMPANY_TITLE	Type = string
	Maxlen = 60
	Read only
TSE_EVAT_REG_ADDRESS	Type = string
	Maxlen = 60
	Read only
TSE_EVAT_REG_TK	Type = string
	Maxlen=5
	Alphabet = 0123456789
	Read only
TSE_EVAT_REG_AREA	Type = string
	Maxlen=40
	Alphabet = 0123456789
	Read only
TSE_EVAT_REG_PHONE	Type = string
	Maxlen=20
	Alphabet = 0123456789
	Read only
TSE_EVAT_REG_FAX	Type = string
	Maxlen=20
	Alphabet = 0123456789
	Read only
TSE_EVAT_FILE_NO	Type = integer
	Fixed value = 1
	Read only

4.4.1.1.2Detail form

The detail form contains a TSE group named TSEG_EVAT_DETAIL. This group contains four TSEs, namely TSE_EVAT_DETAIL_COUNTRY_PREFIX, TSE_EVAT_DETAIL_AFM, TSE_EVAT_DETAIL_SUPPLIES and TSE_EVAT_DETAIL_TRIANGULAR_SUPPLIES. The TSE group repeats with *minOccurrences* = 0, *maxOccurences* = 1000, *initialRows* = 0, *uniqueColumn* = {*TSE_EVAT_DETAIL_COUNTRY_PREFIX*, *TSE_EVAT_DETAIL_AFM*}, groupControls=true, rowStep =1. The following validation checks are defined for this TSE group:

1. Full rule:

CONDITION:	(TSE_EVAT_DETAIL_SUPPLIES <> 0)	AND
	(TSE_EVAT_DETAIL_TRIANGULAR_SUPPLIES <> 0)	AND
	<pre>(length(TSE_EVAT_DETAIL_COUNTRY_PREFIX) = 0)</pre>	OR
	<pre>length(TSE_EVAT_DETAIL_AFM) = 0)</pre>	
ACTION:	errorMessage("en_gb:: You must provide both	the
	country prefix and the VAT number el: Πρέπει	να
	εισάγετε τη συντομογραφία χώρας και τον Α.Φ.Μ.")	

2. Custom code check: implement the validation checks for the pair (TSE_EVAT_DETAIL_COUNTRY_PREFIX, TSE_EVAT_DETAIL_AFM)

Recall that the detail form contains two auto-calculated fields giving the sum of the columns in which the values of supplies and triangular supplies are declared, while the taxable person's VAT number is repeated again in this form. The detail form TSE data are summarised in the following table.

TSE name	TSE details
TSE_EVAT_DETAIL_COUNTRY_PREFIX	Type = String
	Allowable values ² :
	AT - Austria BE - Belgium DE - Deutschland DK - Denmark ES - Spain FI - Finland FR - France GB - Great Britain IE - Ireland IT - Italy LU - Luxemburg NL - Netherlands PT - Portugal SE - Sweeden Mandatory
TSE_EVAT_DETAIL_AFM	Type = string
	Maxlen=20
TSE_EVAT_DETAIL_SUPPLIES	Type = money (or float)
TSE_EVAT_DETAIL_TRIANGULAR_SUPPLIES	Type = money (or float)
TSE_EVAT_DETAIL_SUPPLIES_SUM	Type = money (or float)
	Computation rule: sum(TSE_EVAT_DETAIL_SUPPLIES)
TSE_EVAT_DETAIL_TRIANGULAR_SUPPLIES_SUM	Type = money (or float)
	Computation rule:
	sum(TSE_EVAT_DETAIL_TRIANGULAR_SUPPLIES)
TSE_EVAT_DETAIL_REG_AFM	Type = Tax record number
	Maxlen = 9
	Alphabet = 0123456789
	Check-digit check
	Read only

4.4.1.2 KUs

The texts for the KUs described in the previous section were extracted, entered into the platform and associated with the respective SmartGov platform items (TSEs, TSE groups, forms and service). Domain experts liaised with service workers to determine the most appropriate form of the KU texts, so as service end-users would easily perceive the information communicated to them. KUs were also linked to the organisational taxonomy.

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² The descriptive texts (i.e. the full names for the countries) are actually provided in Greek, English and Spanish; only the English resource is given here for brevity reasons.

4.4.1.3 Form layout

In order to determine the form layout several parameters were examined, with the most important being the nature of the form (static vs. dynamic) and the respective paper form layout. It was decided to follow the paper form layout as closely as possible, since this would allow users to capitalise on the experience gained from filling in and submitting paper forms, decreasing thus the time needed for end-users to learn how to interact with the service. The header form thus, which is static in nature, was modelled very closely after the respective area of the paper-based form. The detail form, on the other hand, is more dynamic, since the number of detail lines in not a-priori known. The option to include a large number of lines, sufficient for all cases, was rejected, since the resulting XHTML form would be very large, increasing thus download time, and impractical. A small, fixed number of lines, on the other hand, would preclude some taxable entities from using the service. It was consequently decided to provide a small initial number of lines together with the ability to dynamically add and remove lines as needed. The order of the elements within each line should remain identical to the order in the paper form, to avoid user confusion.

Forms were prepared by domain experts, using the DreamWeaver MX tool. The header form layout is depicted in Figure 13, while the detail form layout is depicted in Figure 14.



An An En

ναζήτηση ρχική Σελίδα τατιστικά στοιχεία	Επικεφαλίδα Ε-VAT 🔽 Φόρμα επικεφαλίδας αποκτήσεων Ε-VAT			нµзр Нµзр	Αριθμός δήλωσης 003 1234567 Ημερομηνία υποβολής της δήλωσης 004 02/10/20 Ημερομηνία παραλαβής 005 02/10/20 Ένδειξη διορθωτικής δήλωσης 007 Γ				
οήστης: Stelios Gerogiannakis ιξη Υπηρεσίας: 31 Δεκ 2999	Κωδικός φορολογικής υπηρεσίας ΔΟΥ παρολαβής Νόμισμα του Ε-VAT Τρίμηνο υποβολής / Έτος υποβολής Περίοδος υποβολής	001 002 024 008 006	233 455 1 Anó	/2003		02/10/2003	Έως	02/10/2003	
	Επονουμία επιχείρησης 010 SmartGov Δικύθυνση 014 Συγρού 1 Τηλέφωνο 017 Ζίοι234 ΑΦΜ 021 9730260 Αριθμός φακέλου 022 1	26 Καλλιθέ 567]	Ο15 <u>Καλλιθία</u> Ο15 <u>Καλλιθία</u> Ο18 <u>2107654</u>		Ταχυδρομικός κώδ	ικας Oli	6 [18450	

Figure 13 – Header form for the e-Vies service

Gov				
	Φόρμα λεπτομερειών αποκτή	σεων Ε-νατ		
ναζήτηση	Φόρμα λεπτομερειών αποκτήσεω Ε-VAT	V		
οχική Σελίδα	E-VAI			
		Ομάδα TSE	λεπτομερειών για το Ε-ΥΑΤ	
ατιστικά στοιχεία	Πρόθεμα χώρας	Ομάδα TSE ΑΦΜ του προμηθευτή	λεπτομερειών για το Ε-ΨΑΤ TSE για τις αποκτήσεις	TSE για τριγωνικές αποκτήσεις
ατιστικά στοιχεία	Πρόθεμα χώρας ΒΕ - Βέλγιο			TSE για τριγωνικές αποκτήσεις 20
ατιστικά στοιχεία	ΒΕ - Βέλγιο	ΑΦΜ του προμηθευτή 123456	TSE για τις αποκτήσεις 10	20
		ΑΦΜ του προμηθευτή 123456	ΤSΕ για τις αποκτήσεις 10 15	·
ήστης: Stelios Gerogiannakis	ΒΕ - Βέλγιο	ΑΦΜ του προμηθευτή 123456	TSE για τις αποκτήσεις 10	20
τατιστικά στοιχεία ήστης: Stelios Gerogiannakis ξη Υπηρεσίας: 31 Δεκ 2999	ΒΕ - Βέλγιο	ΑΦΜ του προμηθευτή 123456	ΤSΕ για τις αποκτήσεις 10 15	20

Figure 14 – Detail form for the e-Vies service

4.4.1.4 Linkage of form layout to the SmartGov platform items

This portion of the work was performed by domain experts using the DreamWeaver MX tool and was completed in a straightforward manner. The users were able to select the visual part of the form using the mouse and then establish the correspondence to the respective SmartGov platform item by selecting the latter from a tree hierarchy. The only negative comment received is that the DreamWeaver MX tool automatically switches to HTML source view when a tag is inserted, thus the users would have to switch back to the rendered view. This issue, however, is simply a "nuisance" owing to the behaviour of the DreamWeaver MX tool, and does not preclude users from performing the work. It has to be noted that one domain expert, who was familiar with HTML syntax, performed the work entirely within the HTML code view (switching to the rendered view only for testing purposes) and thus did not find this issue annoying. Figure 15 provides a sample screen from the linkage phase.

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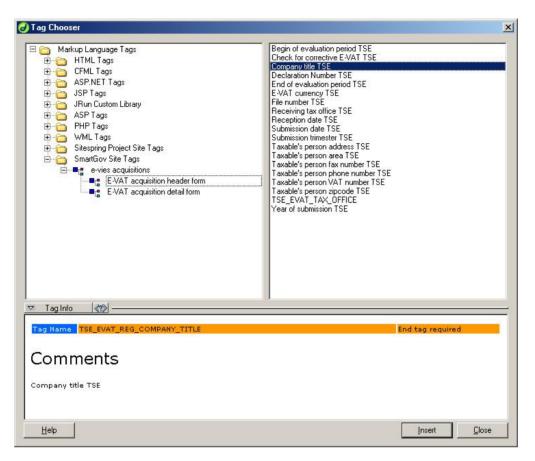


Figure 15 - Linkage of visual form layout to the SmartGov platform items

4.4.1.5 Definitions of statistics

The statistics that were requested by the managerial level included only the number of submitted documents. In order to further test the platform's functionality, statistics have been defined to calculate the number of failed submissions (due to violation of constraints in the values provided), and the number of failures for specific validation checks. The statistics were easily defined by the respective SmartGov platform stakeholders through the SmartGov front-end.

4.4.1.6 Linkage to external information systems

The GSIS pilot needs to retrieve data from external registries as well as populate relational DBMSs with the data submitted by the users. More specifically:

 When a user requests to fill in a new document, certain information have to be extracted from the taxation registry, including the taxable entity's VAT number, its name (company name or family and given name as appropriate), its postal address, phone and fax numbers etc. This information is used to pre-populate elements of the various service forms.

2. When a user submits a document, the information contained within the document should be stored in a relational DBMS in a specific format. The DBMS contents are then used for further back-office processing.

The requested functionality has been implemented by the IT staff of GSIS as two Java modules that attach to the IIG. More specifically, the IIGCreateEVAT_AQDocument has been coded to query the registry database and prepare an initial document, in which certain fields will be pre-populated with the values retrieved from the registry. The module IIGStoreEVAT_AQDocument module, on the other hand, provides the functionality of storing the information contained within the submitted document into a relational DBMS. It has to be noted that the naming conventions used by the IIG simplify the attachment of the modules to the runtime environment, since only the location of the files containing the implementations have to be made known to the environment.

4.4.1.7 Service deployment

Once all aspects of the service had been put in place, the integrator was run to deploy the service to a test environment within the GSIS. The integration and deployment procedure was performed rapidly (less than one minute) and error-free.

4.4.1.8 Service testing and improvement

The service was tested by GSIS service workers and selected users (mainly professional accountants plus three individuals). The overall operation of the service was smooth with a small number of comments for improvement received. The comments were as follows:

- 1. A misspelling in the coding of a validation check precluded the submission of certain documents that were correct. The issue was corrected by editing the validation check and redeploying the service.
- 2. Two error messages were characterised as "difficult to comprehend" by service end-users. The messages were re-stated.
- 3. A number of comments on the aesthetic issues of the service were received, mainly related to field alignment and size as well as the use of colour. This was anticipated to some extent, since the domain experts that implemented the HTML forms had little or no experience in the usage of DreamWeaver (with the

exception of one domain expert who was rather fluent with the tool). The issues were easily corrected with the assistance of IT staff, who provided also some general tips for better form design, to be used by domain experts in their future projects. Colour use was also inconsistent (and, in some cases, unfortunate colour choices were made). This was tackled by providing a set of guidelines to the XHTML form designers, together with a library of pre-defined styles (a *cascading style sheet* file), which groups all formatting parameters into easily usable entities (named styles), facilitating uniform formatting and ease of adaptation.

4.4.2 The CEC pilot

The implementation of the CEC pilot is underway, thus definitive reports will be provided as an addendum to this deliverable. The CEC however has determined the details of the pilot deployment phase, which are as follows:

4.4.2.1 Locations

The pilot will be deployed in the North Sector and at the JDES premises with the following number of participants:

- 1. North Sector
 - a. 8 OTs (occupational therapists)
 - b. 4 Rapid Response Services
- 2. JDES
 - a. 1 dedicated officer for sorting referrals
 - b. 6 Clerical staff processing forms.

4.4.2.2 Volumes (Only includes North sector)

- Estimated number of customers per week 250
- > Estimated number of forms per week 290

5 The Evaluation Process

We now consider the evaluation process for the SmartGov Platform and the framework for e-government services. As the full methodology behind the evaluation process shall be given in D9.1 we outline the process specifying the criteria for success.

We start in Section 5.1 by outlining the principles behind the evaluation process before giving the criteria. This itself constitutes a number of levels. Firstly there are overall success criteria for the SmartGov Platform as whole, that will be concerned with core aspects such as its technological implementation, reliability, and how well it meets the requirements for each of the five generic user roles defined in [D4.1]. These are Managers, Domain Experts, IT Staff, Service Workers and End Users.

In addition to the overall criteria there will be specific success criteria for each of the pilot sites (GSIS and CEC). These complement the generic technological and functional criteria with analysis of usability and user acceptance, and thus provide a complete picture of the performance of the platform. These criteria are elucidated in Sections 5.2 et seq.

5.1 The Principles Behind the Evaluation

The evaluation will adopt a two fold approach: Conformance to functional requirements and System Acceptability. The first set of criteria will be derived directly from the user requirements of Deliverable D4.1, of which there are 83. Thus the evaluation in this sense will be a measure of the extent to which each of the requirements has been met. These requirements were weighted; Mandatory or desirable, and this will be shown in the evaluation. The evaluation will show where each criterion has been, either "met in full", "met partially" or "not met". The second approach, system acceptance, is based on Nielsen's [Nielsen 1993]model of attributes of acceptance. The actual success criteria are developed in the two sub sections specific to the local situation of the pilot sites, where applicable the baseline metrics from which the success criteria are developed are included in Appendix B 0. Thus the two approaches of the evaluation are:

> Conformance to functional requirements: based wholly on the 83 user requirements of D 4.1 this is an evaluation of the smartgov platform and framework in

terms of the extent to which those requirements are fulfilled.

 System Acceptance: This is an evaluation of the platform and framework, based on the theoretical foundation of the Nielsen model of attributes of acceptance in combination with the success criteria developed at the pilot sites.

5.2 SmartGov Overall Success Criteria

5.2.1 Conformance to Functional Requirements:

Here the evaluation will take the 83 Platform specific user requirements presented in deliverable D4.1, and examine the extent to which they have been met.

The extent is indicated by

- Fully met
- Partially met
- Not met

In D4.1 the requirements are weighted by importance (mandatory or desirable) and this is indicated for each requirement. The relevance of these requirements to the final evaluation will also be discussed in each case.

The user requirements are reproduced below.

5.2.1.1 Platform specific user requirements.

User Groups	Managers		agers Domain Experts		IT Staff		Service workers		End	End users	Mandatory
FUNCTIONAL SPECIFICATIONS	Dev.	Run	Dev.	Run	Dev.	Run	Dev	Run	inside PA (Run.)	outsid e PA (Run.)	/desirable
User-friendly interface	1	1	√	1	1	\checkmark	\checkmark	\checkmark	1	\checkmark	Mandatory
Context-sensitive help functionality	\checkmark	1	√	1	1	1	1	√	√	\checkmark	Mandatory
Multilingual interface and content	V	1	√ \	1	1	1	\checkmark	1	√	V	Desirable
Multiple access	V		1		1	1	\checkmark	√	√	1	Mandatory
Authentication and access control mechanism	V	1	~	1	V	1	1	1	1	V	Mandatory
Back up facilities	\checkmark	1	1	1	1	1	1	√			Mandatory
View automated reports	V	1					\checkmark	1			Mandatory
Management of statistics	V	1	1	1	1	1	\checkmark	√			Mandatory
Management of predefined TSEs			√ √		1						Mandatory
Reuse and adaptation of previous work			1								Mandatory
Creation of new TSEs			1		\checkmark						Mandatory
Definition of constraints and validation checks			~		V						Mandatory
Modelling of inter-element relations			\checkmark		\checkmark						Mandatory

User Groups	Managers		Domain Experts		IT S	taff	Service workers		End	End users	Mandatory
FUNCTIONAL SPECIFICATIONS	Dev.	Run	Dev.	Run	Dev.	Run	Dev	Run	inside PA (Run.)	outsid e PA (Run.)	/desirable
Attachment of domain knowledge on form elements			1		1						Mandatory
Composition of manual and instructions for the end users			1		V						Mandatory
Composition of documentation about the implemented service			V		V						Mandatory
Connections with third party systems					1	1					Mandatory
Management of user accounts							1	1			Mandatory
Definition of the information to be recorded in the log files					V	~	V	V			Mandatory
Definition and editing of service process models	\checkmark		V				V				Desirable
Browsing of service process models	\checkmark		1				1				Desirable
Web-enabled interfaces	\checkmark	1	1				1	1	√	\checkmark	Desirable
Design, store and use standard look and feel for forms			V				V				Mandatory
Detect data duplication within a service or across services			√	V			V	V			Desirable

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User Groups	Managers		Dom Expe	IT Staff		taff	Service workers		End	End users	Mandatory
FUNCTIONAL SPECIFICATIONS	Dev.	Run	Dev.	Run	Dev.	Run	Dev	Run	inside PA (Run.)	outsid e PA (Run.)	/desirable
Associate forms with time periods and specify related actions			1				1				Mandatory
Specify deadlines for document submission			1				1				Mandatory
Specify trigger conditions when certain dates arrive			V				V				Mandatory
Provide checks for dates that appear on forms (special case of "definition of constraints & validation checks")			V				V				Mandatory
Store PA worker details and associate them with services			1				1				Mandatory
Leverage client awareness for the new services			√					V			Desirable
View material associated with a form			1					1	1	\checkmark	Mandatory
Provide context sensitive guidance on form- filling			V		\checkmark			V			Mandatory
Associate help and guidance with forms and their uses			√				1				Mandatory
Provide guidance on scannability of forms			√				V				Desirable

User Groups	Managers		agers Domain Experts		IT Staff		Service workers		End users	End users	Mandatory
FUNCTIONAL SPECIFICATIONS	Dev.	Run	Dev.	Run	Dev.	Run	Dev	Run	inside PA (Run.)	outsid e PA (Run.)	/desirable
Automatically check forms for scannability			√				\checkmark				Desirable
View process model details									√	1	Mandatory
Access advice and guidance on good form design			~				V				Desirable
Assess actual use of data items			1	1			1	1			Desirable
Identify data on forms that may already be known			1								Mandatory
Design form formats readable by people with sight impairment			1								Mandatory
Maintain versions of forms			√				\checkmark				Mandatory
Access form-editing facilities			1				1				Mandatory
Access simple rules of thumb for identifying complicated text			~								Desirable
Select colours in user interfaces	\checkmark	1	1	1	1	√	1	1	1	1	Mandatory
Access guidance on readable colour combinations			~								Mandatory
Edit colours in form design			1								Mandatory
Select font sizes in end user interfaces	\checkmark	1	1	1	1	1	1	1	1	1	Mandatory

User Groups	Managers		Domain Experts		IT Staff		Service workers		End users	End users	Mandatory
FUNCTIONAL SPECIFICATIONS	Dev.	Run	Dev.	Run	Dev.	Run	Dev	Run	inside PA (Run.)	outsid e PA (Run.)	/desirable
Define font sizes in form design			1								Mandatory
Enter indications clearly show which data are required at each stage			~								Mandatory
View which data has been entered and which remains to be entered									V	V	Mandatory
Tag data input against each stage in a process			1								Mandatory
Receive email messages from end users								\checkmark			Mandatory
Include e-mail facilities in services			1								Mandatory
Specify notifications for interested parties (service workers and end users) about approaching deadlines			~					V			Mandatory
Provide means for users to enter dates without typing			1								Mandatory
Provide details of where to go for extra help if the user gets stuck			1					\checkmark			Mandatory
Provide print facilities so that paper versions of forms look the same as the online version			~					V			Mandatory

User Groups	Managers		s Domain Experts		IT Staff		Service workers		End users	End users	Mandatory
FUNCTIONAL SPECIFICATIONS	Dev.	Run	Dev.	Run	Dev.	Run	Dev	Run	inside PA (Run.)	outsid e PA (Run.)	/desirable
Define/view how each piece of data will be used	V		1								Mandatory
Include graphics in form design			1				\checkmark				Mandatory
Include offline activities in process models			1								Mandatory
Save sessions to be resumed later									1	\checkmark	Mandatory
Switch from on-line to off-line mode and vice versa									V	\checkmark	Mandatory
Define when electronic signatures will be produced, accepted or validated			1								Mandatory
Define user classes and authority to access forms	1		1								Mandatory
Specify shortcut codes and their meanings			1								Desirable
Define system use metrics	\checkmark		1		1		1				Mandatory
View system use reports in comprehensible form (graph, tables etc)		V		1		1		1			Desirable
Design end-user surveys	\checkmark		1								Desirable
Define efficiency and effectiveness metrics	\checkmark		1								Desirable

User Groups	Managers		gers Domain Experts		IT Staff		Service workers		End users	End users	Mandatory
FUNCTIONAL SPECIFICATIONS	Dev.	Run	Dev.	Run	Dev.	Run	Dev	Run	inside PA (Run.)	outsid e PA (Run.)	/desirable
View efficiency and effectiveness metrics in comprehensible forms (charts, tables etc)		V		~							Desirable
Schedule notifications and announcements for end-users			1					V			Mandatory
Schedule notifications and announcements for PA users			~					\checkmark			Mandatory
Access and use data entered by the end- users								\checkmark			Mandatory
Get guidance on what to do next								\checkmark			Mandatory
State which documents are required from end users			~								Mandatory
Access records for submitted forms		1						\checkmark			Mandatory
Check if required documents have been submitted								\checkmark			Mandatory
Specify which forms should have hard copies retained			√					V			Mandatory
Specify lists of permissions for data	\checkmark		√								

5.2.2 System acceptability.

The second approach of the evaluation is based on the Nielsen "attributes of acceptability" model [Nielsen 1993 Page 25] as shown in the figure below. This is a model for evaluating overall system acceptability through the evaluation of sub-concepts such as practical acceptability, usability etc.

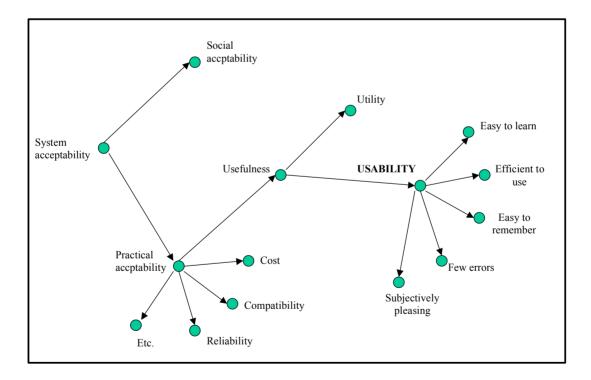


Figure 16 Nielsen's model of attributes of acceptance , Nielsen 1993, Page 25

We have adjusted the Nielsen model to better fit the requirements of this evaluation as follows. Figure 2 below is our model used in the development of the success criteria.

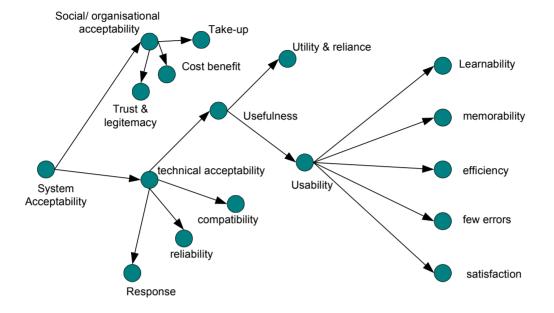


Figure 17 Adjusted Nielsen model

Success Criteria are developed under each of the node titles as headings. The technical acceptance success criteria are outlined here, whereas the success criteria that refer directly to users or organisations, are outlined in section 5.4 relating to each of the two pilot sites.

Technical acceptability:

this is the level to which the system performs, within general parameters.

Compatibility

- 1. Does the platform adhere to HTML standards for browser compatibility with IE and Netscape?
- 2. Backend connectivity, does the platform conform to ODBC and JDBC standards?

Reliability

1. Mean time between failures should be no more than 10% higher than current system, given that this is a prototype.

Response

System response. Mean execution time at server level for actions should be as follows:

Front end actions	75% of actions less than 1 second
Smartgov agent	75% of actions less than 5 seconds
Integrator	75% of actions less than 60 seconds

Social/ organisational acceptability:

This is the level of acceptance of the platform and framework by the organisation that will be running the pilot.

The success criteria for evaluating this will be developed at the local level as they are specific to the individual pilot site organisation.

Cost benefit

This can only be partially explored within the context of this pilot evaluation.

Take-up

The level to which the system is adopted and utilised by the organisation.

Trust & Legitemacy

Reliance on and confidence in the system

Usefulness:

this broad term essentially addresses what the platform and framework offer the users as a tool to perform their tasks. It is constructed of the sub-terms below. Success criteria addressing these terms are given in the section 5.3 concerning the success criteria and metrics for the each of the pilot sites.

Utility & Reliance:

This is the level to which the platform and framework are relevant to the domain of the user and offer real solutions to domain issues.

Usability:

this is constructed of the following sub terms.

Learnability:

the ease with which users can learn to use the system.

memorability :

the ease with which users retain skills and knowledge about using the system.

efficiency :

how well the system performs as a tool for the user's needs.

few errors:

how well the system performs in terms of presenting few errors for users.

satisfaction:

how aesthetically pleasing, intuitive and enjoyable to use, the system is.

5.3 CEC Baseline Measurements

Measurement of the existing service is primarily focused around the 305 form, as this is the current vehicle for requesting equipment within the City of Edinburgh Council. The following metrics have been defined:

- Numbers of errors of various types. These will take form of count boxes for each type of error to be completed by staff over a specified period to ascertain existing error rates.
- 2. Number of forms requiring extra information/needing to be returned.
- 3. Mean time for an OT/Service Professional to complete a paper 305 form.
- 4. Tracking of the path that 305 forms will typically take in their journey from initiator until the equipment is finally delivered.
- 5. Mean time for a form to complete its full journey.

These metrics were used to collect baseline data for the Equipment and Adaptations Service at the City of Edinburgh council. This data is presented in Appendix A.

5.4 The User Sites Success Criteria and Metrics

Evaluation of the performance of the SmartGov platform at the user sites consists of two stages. The first stage consists of measurements of the service prior to deployment of the pilot. The results are then used as the baseline for assessing the performance of the SmartGov platform, which is measured during the second stage, using the following success criteria and metrics for the two SmartGov pilot sites, CEC and GSIS. The criteria are described under these headings: -

- Development Environment User Acceptability
- Pilot Service User Acceptability
- Overall Social & Organizational Acceptability

The criteria and metrics are defined below at a generic level, and will be localized in Wp9 to fit each pilot site's service environment.

5.4.1 Development Environment User Acceptability

5.4.1.1 Utility and relevance

- Reusability of elements (TSEs, KUs etc) *Metric:* Stakeholders should rate the reusability "satisfactory" or better in 70% of test cases.
- Relevance of elements (TSEs, KUs etc) *Metric:* Stakeholders should rate the relevance "satisfactory" or better in 70% of test cases.
- 3. Minimal IT input needed for service design and development
 - a. time involved *Metric:* Less than 10% of design time requires input from IT professionals.
 b. tasks involved *Metric:* More than 80% of design tasks can be undertaken by non-IT professionals.

5.4.1.2 Usability

Ease of learning

 Time to learn how to create a service Metric: 75% of users (domain experts) should be proficient in creating a specified test service after one days training or self-practice.

- Time to learn how to modify a service *Metric:* 75% of users (domain experts) should be proficient in modifying a specified test service after one days training or self-practice.
- Time to learn how to retrieve statistics and view results Metric: 75% of users (managers) should be proficient in creating a specified test service after 2 hours training and self-practice.
- Friendliness/intuitiveness of development environment Metric: Over 70% of users who have received training should rate the service development environment as "more helpful than current methods for developing the service".

Efficiency in use

- 8. Time to create a service
 - a. Time required to elicit user needs
 Metric: 25% reduction in person-hours required by service development staff
 - b. Design and deployment time:
 Metric: Service designed and deployed within 2 months

9. Effort to create a service

a. HTML forms.

Metric: HTML form development requires no additional effort; simple forms should be capable of development in less than one working day; most complex forms should be capable of development in six working days.

b. Service knowledge aspects (TSEs, KUs, validation checks).

Metric: Effort needed to consider and act on the relevant aspects is estimated to be less than with current working practices for translating business logic into a working service.

c. Service technical parameters (communication with back-end systems and changes in back-end processing).

Metric: Effort needed to implement communications with back-end systems is estimated to be less.

d. Statistics definitions.

Metric: Less than effort to code statistics now.

10. Time to Modify a Service:

Metric: Service changes implemented within 2 days

11. Effort to modify a service

a. HTML form editing.

Metric: HTML form modification requires no additional effort.

b. Service knowledge aspects (TSEs, KUs, validation checks)

Metric: Effort needed to modify the relevant aspects is estimated to be less than using the current working practices.

c. Service technical parameters (communication with back-end systems, changes in back-end processing etc)

Metric: Effort needed to modify the relevant aspects is estimated to be less than using the current working practices.

d. Statistics definitions

Metric: Effort needed to modify statistics is estimated to be less than using existing methods.

<u>Memorability</u>

12. Ease of remembering how to develop a service

Metric: Users should be able to recall how to perform 75% of specific tasks, following one week of non-use.

Few errors

13. Errors when creating a service

Metric: Fewer than 20% of trained users should experience serious problems when creating specific test services

14. Errors when modifying a service

Metric: Fewer than 20% of trained users should experience serious problems when modifying specific test services

15. Errors when defining statistics

Metric: Fewer than 20% of trained users should experience serious problems when defining specific test statistics

Satisfaction

16. Preference for the SmartGov development environment*Metric:* 70% or more of the development environment users should rate it as "preferable to the current methods".

5.4.2 Pilot Service User Acceptability

5.4.2.1 Utility and relevance

- Improvement to delivered service *Metric:* The delivered service should be rated by service users as "equivalent to former practices" or better in 80% of the cases.
- 2. Availability of performance statistics to managers
 - a. Real time performance information *Metric*: 100% of defined statistics
 - Real time statistics on number of forms completed Metric: 100% of forms
 - c. Real time statistics on the number of errors on forms *Metric*: 100% of forms

5.4.2.2 Usability

Ease of learning

 Time to learn how to use the runtime environment Metric: 75% of service users should be proficient in using a specific test service after one hours training or self-practice.

Efficiency in use

4. Mean time to complete a form

Metric: Average completion time is 15% less

- 5. Number of forms successfully/unsuccessfully completed. *Metric:* More than 50% forms error free
- 6. Mean time to access the service

Metric: Average time to complete a transaction is reduced by 50% on similar services

Processing time improvements in back office (through receiving better quality data)
 Metric: Through validation rules forms are completed accurately in 98% cases

<u>Memorability</u>

 Ease of remembering how to use a service Metric: Users should be able to recall how to perform 75% of specific tasks, following one week of non-use.

Few errors

 Errors when using a service Metric: Fewer than 20% of users should experience serious problems when using specific test services

Satisfaction

- 10. Overall user satisfaction from the service
 - a. On-line form completion (ease of use, intuitiveness, help topics, explanatory messages)

Success criterion: 70% of the service users should rate the on-line form completion procedure as "equivalent to former practices" or better.

b. Back-end processing and return of results

Success criterion: 70% of the service users should rate the quality of service as "equivalent to former practices" or better.

5.4.3 Social & Organizational Acceptability

The overall assessment focuses on criteria that are relevant to the service area management, rather than specific to individual users.

<u>Take-up</u>

- Number of registered service users
 Metric: The number of registered users should increase by 10% over two months.
- Number of registered users that actually used the service
 Metric: 20% increase in the take-up by the registered target group
- 3. Number of submitted documents *Metric:* 20% higher than currently

Cost-benefits

- Overall (actual or projected) cost savings from the delivery of a service *Success criterion:* The overall cost savings from the delivery of a pilot service should be 15% or higher.
- 5. Benefits from the introduction of the SmartGov platform and services framework Success criterion: At least three of the following benefits should be realisable: cost savings, reduced development time, increase in reusability, better working conditions for PA employees, better services for the citizens.

Trust and legitimacy

6. Employee attitude towards the SmartGov platform

Success criterion: Fewer than 20% of the SmartGov platform stakeholders should say they think the SmartGov platform is not a worthwhile development.

7. Service user trust

Fewer than 20% of service users should say they have less confidence that their data will be properly processed.

6 Conclusions

This deliverable has described all the accomplished work during this Work Package. Firstly, the integration process, with the tests among the different components and the history of all the released version of each one of these components. Later, the methodology applied to install and deploy the final platform in the Public Authorities, responsible for the development and deployment of the Pilot services. The whole process to develop these Pilot Services is also described in this deliverable, from the scenario and the requirements for each of the services, to the service implementation, including the required step of adapting the requirement to SmartGov platform entities, in order to adapt the `in paper' description of the service to a `real' implementation.

To complete the objectives of this Work Package and set the principles to be used in the Work Package 9 (Trials evaluation), the Evaluation Process is outlined, as the SmartGov platform success criteria, regarding the overall platform and the specific criteria for each Pilot service. This Evaluation Process will be defined in complete detail during the WP9, applying the principles and basis set in this deliverable.

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Appendix A.CEC Baseline Measurements

A.1 Design and Deployment

The Council has undertaken research into a number of other new services developed using 'off the shelf packages'. Time and costs for the development of these services varies considerably depending on the service being developed. More work is required to ensure that Smartgov is compared against similar service deployments. CEC has been and will continue to monitor costs, time and expertise required to develop the Smartgov platform and compared these against similar services.

A.2 Service Delivery

In order to facilitate the evaluation process a number of key baseline measurements were collated. These measurements focussed on three key areas:

- I. The time taken to complete each step of the process
- II. The number of days it took to complete the whole process and the various domain experts and admin staff involved in the process
- III. % errors contained on completed forms.

These measurements will be revisited during the evaluation phase. CEC will run the current service in parallel with the new service developed using the Smartgov pilot providing an opportunity to compare the levels of service delivery.

A.3 Average time taken to process one 305 form

Number of forms received annually = 27,112

IST PROJECT 2001-35399 SMARTGOV

Stages	Time taken (mins)
Complete 305 form	34.5
Progress chase	8
Coding of forms	0.6
Setting routes	1
Logging details	8
Taking enquiries	1.2
Phoning clients	1.6
Average minutes spent on one form	55.2

Total cost of service = £261,075

A.4 Average number days to process 305 forms

Stages	Lapsed Days
OTs send form to JDES	0
Stores receive order	2
Codify Mail	2
Arrange Delivery/enter into comp	4
Check Completion of delivery	8
Send Conformation to OTs	10
OTs receive conformation of delivery	12
Average number days to complete process	12

A.5 Error Rate

A sample exercise was undertaken to determine the number of errors contained on each form that needed to be corrected before the form could be processed. On average the service received 21 forms with errors a week.

IST PROJECT 2001-35399 SMARTGOV

Number of forms per annum	27,112
Number of forms with errors per annum	1100
Error rate	4%